

Indiana University Purdue University Indianapolis
Faculty Council Minutes (“IFC”): February 20, 2007
University Library Auditorium: 3:00 – 5:00 pm

Original agenda follows adjournment as attachment.

Agenda Item I: Call to Order: Rosalie Vermette (IUPUI Faculty Vice-President, 4.0064).

Vermette called the meeting—originally scheduled for February 6 and 13, respectively, but rescheduled due to adverse weather—to order at 3:03pm. Vermette then thanked University Library’s Steve Towne for providing the IUPUI calendars, produced annually by University Archives. She also thanked Henry Karlson for, once again, providing today’s special gavel, this one carved out of wood from Ft. Necessity. Finally, Vermette announced that Chancellor Charles Bantz could not attend as he and Executive Vice Chancellor Uday Sukhatme were attending *Hoosiers for Higher Education* events at the Statehouse. As Interim Vice Chancellor Amy Conrad Warner later explained, this year’s *Hoosiers for Higher Education* day featured discussions of the Life Sciences Initiative and critical importance of life and health sciences to the future of Indiana.

Agenda Item II: Adoption of the Order of Business for the Day.

Due to a lack of quorum when the meeting was convened, the order of business for the day was not formally adopted.

Agenda Item III: [ACTION ITEM] Memorial Resolution for J. Donald Hubbard, Professor of Pathology: Rosalie Vermette.

The IFC stood for a moment of silence to recognize their colleague, J. Donald Hubbard (IU School of Medicine), unanimously adopting the memorial resolution in his honor.

Agenda Item IV: [ACTION ITEM] Approval of IFC 1/16/07 Minutes.

Hearing no objections, the 1/16/07 IFC minutes (<http://www.iupui.edu/~fcouncil/minutes/fc070116html.htm>) were approved as written and entered into record.

Agenda Item V: [UPDATE] Integrated Image Project: Amy Conrad Warner (Interim Vice Chancellor for External Affairs, 4.9840, awarner@iupui.edu).

Warner gave an update on the Integrated Image Program, initiated by the Trustees “to help establish a unified, flexible set of standards and guidelines that enable all campuses, schools, and departments to contribute to and benefit from a cohesive identity system.” *View the Vice Chancellor’s presentation at <http://www.iupui.edu/~scouncil/Docs/IntImage2-07.ppt>.*

IFC members reiterated concerns expressed at prior meetings at which the initiative was discussed, centering on concerns that the signatures approved by the Trustees represent a monolithic view of IU in which IUPUI is subordinate to IUB (and “the Bloomington Athletics symbol”). Both Conrad Warner and IFC President Bart Ng explained that there is disagreement among and deans and directors at IUPUI as to which signatures would be best, Ng, however, expressed concerns that some products shown do not accurately represent signatures to which certain deans previously agreed. Representative Martin Spechler suggested that the signatures being presented, having been approved by the Trustees, are now set and that the IFC does not have a course of action by which to reject them. Ng offered to find out what influence the IFC might be able to exercise at this point.

When the discussion on Integrated Image was reopened at the end of the regular agenda, Representatives Giles Hoyt and Marianne Wockeck moved (and Representative Enid Zwirn seconded) the following resolution on the Integrated Image Program:

“Be it so moved that schools central to the core undergraduate academic mission of the campus (University College, Science, SLA, Engineering & Technology) develop a logical and consistently applied signature image effective for their mission within the guidelines of the Integrated Image Initiative.”

Representative Terry Baumer expressed concern that certain schools that feature, both, graduate and undergraduate missions

not mentioned or implied in the resolution—like Social Work and SPEA, for example— were being disregarded. His concern was echoed by several IFC members. A quorum was then called. Having lost its quorum at that point, the question on the motion was not called, and the meeting was forced to adjourn.

Agenda Item VI: [ACTION ITEM FOLLOW-UP] Recommendations on Proposals re: the Reorganization of the Division of Labor: Bart Ng (IUPUI Faculty President & UFC Co-Secretary, 4.8185, bng@math.iupui.edu).

Ng briefed the IFC on the affirmative electronic vote by the IFC on the Executive Committee’s recommendations on the Division of Labor Studies (“DLS”), summarized below:

**Report on Electronic Vote of IUPUI Faculty Council on
the Executive Committee’s Recommendations on the Division of Labor Studies**

Wednesday February 7th (evening) through Friday February 9th (midday)

Compiled by Molly G. Martin, IFC Coordinator

Number of responses[†] received 61

Number of valid ballots **60**

Number of *straight ballots* **52** (48–Yes, 3–No, 1–Abstention)

Number of *split ballots* **8**

† Two IFC members registered their objection to electronic voting on the ground that the process deprived them of the opportunity to offer amendments to the recommendations. One member registered his objection and then cast his vote. The second member registered his objection but did not vote.

Recommendation 1: **55–Yes, 4–No, 1–Abstention**
Recommendation 2: **56–Yes, 3–No, 1–Abstention**
Recommendation 3: **54–Yes, 5–No, 1–Abstention**
Recommendation 4: **55–Yes, 4–No, 1–Abstention**
Recommendation 5: **55–Yes, 4–No, 1–Abstention**
Recommendation 6: **53–Yes, 6–No, 1–Abstention**
Recommendation 7: **54–Yes, 5–No, 1–Abstention**
Recommendation 8: **52–Yes, 7–No, 1–Abstention**
Recommendation 9: **53–Yes, 6–No, 1–Abstention**
Recommendation 10: **55–Yes, 4–No, 1–Abstention**

The Executive Committee’s Recommendations:

- (1) *The DLS faculty continues its effort to develop mutual trust and to refine the Division’s faculty governance structure that was begun in Summer 2005;*
- (2) *The DLS faculty puts aside personal differences and past history, and unites behind one interim leader who would work collaboratively with the IUPUI Administration on finding a new academic home for the Division;*
- (3) *The DLS faculty recognizes that there needs to be a careful separation between their academic role as objective scholars-teachers and their strong desire to act as advocates for organized labor, to avoid giving any appearance that their advocacy activities may have been supported by general academic funds from the state or tuition income generated by the Division;*
- (4) *The DLS reexamines and modifies its position on twelve-month appointments for its faculty lest the Division’s stance be misconstrued as a deliberate mixing of the faculty’s academic duties with service activities that should be supported separately with funds from non-university sources;*
- (5) *The DLS reexamines and clarifies its position on subsidies for its non-credit program for the same reason;*
- (6) *Chancellor Charles R. Bantz acknowledges and declares forthwith that the DLS is not in a state of financial exigency or financial difficulty;*
- (7) *Chancellor Charles R. Bantz, or his designee, works with the DLS Budgetary Affairs Committee to prepare an up-to-date report on the true financial status of the DLS to be used as the basis for planning a merger;*
- (8) *Chancellor Charles R. Bantz, in consultation with President Adam W. Herbert, immediately sets in motion the planning and negotiations necessary for the merger of the DLS as a department into one of the following schools: School of Liberal Arts or the School of Social Work at IUPUI, the College of Arts and Sciences at IUN, or the School of Public & Environmental Affairs at IUB;*

(9) *The IUPUI Administration ceases all efforts to terminate the appointments of non-tenured tenure-track DLS faculty and that all letters of non-reappointment addressed to this group of faculty based on budgetary reasons be rescinded immediately;*

(10) *All faculty members who were up for tenure decision but were held back because of budgetary and organizational uncertainties be brought up as soon as practicable for tenure review.*

The IFC-EC's recommendations were supported, although two members raised objections to holding an electronic vote. Both members wished to propose amendments (one to remove a school from the list of suggested "homes" for DLS). One objector chose to submit a vote and one did not.

Following the objections, Acting Parliamentarian Henry Karlson reviewed the most recent version of *Roberts Rules of Order* and concluded that an electronic vote was appropriate considering, both, the extensive discussion devoted to the DLS recommendations at two prior meetings and adverse weather on the original meeting date, resulting in cancellation. Karlson, then, noted that the IFC Constitution does not currently prohibit electronic voting, although the IFC may wish to review this issue in the future.

Karlson continued, explaining that any IFC member who originally voted in favor of the recommendations could move for reconsideration. There was no response. Representative Mary Fisher then suggested that, since the electronic vote reported overwhelming support, the vote stand. Karlson said that, since no motion to reconsider was made, the electronic vote will stand.

Agenda Item VII: Updates/Remarks from the IFC President: Bart Ng.

Ng briefed the Council on the following:

- At their February meeting the Board of Trustees accepted the report on General Education—compiled by the UFC to reflect current manifestations of General Education on each campus—from President Herbert.
- There are two opportunities next week for IFC members and IUPUI faculty to connect with Trustees –
 - **THURSDAY MARCH 1st, 5:30-7:00pm, UPCC BALLROOM**: A reception will be held for President Herbert and the IU Trustees (sponsored by the Alumni Association). Please RSVP by the end of the day Friday 2/23 to alum@iupui.edu or by calling Jessica Vine at 278-1720. Due to limited space, the sponsors ask that this invitation be limited to IFC members.
 - **FRIDAY MARCH 2, 10:15am, UPCC ROOM 132**: The Board of Trustees Open Session (at which IFC President Bart Ng will address the Board about the recent Open Letter from the IUPUI Faculty). All interested faculty member are invited and encouraged to attend.
- Ng reported that the response to the Open Letter from IUPUI faculty to IU's Next President & Trustees (<http://www.iupui.edu/~fcouncil/documents/openletter.htm>) has been minimal to-date. He was pleased to report that the letter met with nearly unanimous support from, both, the IFC and the faculty governance bodies within each academic unit. Ng has gleaned from conversations with faculty governance leaders was that the few objections to the letter were raised out of concern that the letter was not forceful enough. The letter has already received media attention in the *IUPUI Sagamore* and *Indiana Daily Student*; coverage in the *Indianapolis Star* is also possible.
- Finally, Ng called on Dean of Social Work Michael Patchner who briefed the IFC on the following:

Patchner began by acknowledging that the issue of the possible reorganization of the DLS has been a major one for this campus for quite some time...and an issue on which very many have worked very hard. Patchner observed that—from the time Mark Sothmann unfolded a plan for the DLS to the time the IFC-EC made its revisions and recommendations to that plan—the process has been “an example of faculty governances at its best.” Weeks ago, Ng called Patchner and mentioned the IFC-EC's interest in keeping the DLS together and that the School of Social Work had been mentioned as a possible good fit for DLS due to similarities in mission and system-school status. Patchner offered to present the issue to his faculty, as he believed this would be “a faculty decision, not a dean's.” The School of Social Work Faculty Senate met on January 26th and subsequently convened a subcommittee to review the issue. The Social Work faculty then met with the DLS faculty met at a school-sponsored luncheon. Following these discussions and encounters, the Social Work faculty voted overwhelmingly in favor of inviting the DLS to join the school. Soon after, the DLS faculty voted overwhelmingly in favor of joining the School of Social Work.

Dean Patchner has now met with the Chancellor and a transition team has been convened (including Patchner, Ng, James Johnson, Ruth Needleman, and others). That team will report to Chancellor Bantz who will, then, make the final decision.

Patchner went on to say that, while he acknowledges that DLS has been tainted by a negative image, he believes it could become the premiere DLS program in the U.S. If that is going to happen, though, he feels Social Work needs to become the division's new home. The Social Work faculty's morale is high and there is a great deal of commitment to one another among faculty. This atmosphere will, Patchner believes, be a perfect fit for the DLS.

In closing, Patchner thanked the IFC, Bart Ng, Mark Sothmann, the DLS faculty, Amy Conrad Warner, and others for their tireless effort throughout this process. The IFC applauded the dean for his efforts.

Agenda Item VIII: [FIRST READING] From the Constitution & Bylaws Committee - Update of Budgetary Affairs Committee Charge: Henry Karlson (Chair – Constitution & Bylaws Committee, 4.2298, hkarlson@iupui.edu).

Karlson gave the first reading of a proposed revision of the charge of the IFC Budgetary Affairs Committee:

Background

Section B of Bylaw Article III, of the Constitution of the IUPUI faculty provides for 16 standing committees of the Faculty which include the Budgetary Affairs Committee (BAC). The proposed amendment is intended to clarify the charges for the IUPUI BAC and also to better align them with those of its counterpart Budgetary Affairs Committee on the Bloomington Campus.

Current Charge per Article III-B.3

[Budgetary Affairs.] This committee shall review the general academic priorities of IUPUI and the reflection of such needs in the creation of budgets, inform the Council on budgeting procedures and points of potential faculty input, and alert the Council to matters of budgetary importance external to IUPUI.

Proposed Amendment to Article III-B.3

[Budgetary Affairs.] This committee shall act as a representative of the Council in offering to the IUPUI Chancellor and the Campus Administration its continuing advice and the Faculty perspectives on all aspects of the IUPUI budgetary policy and the allocation of the IUPUI financial resources, especially those proposed allocations and re-allocations of financial resources that have bearing on the economic well-being of the faculty and the academic programs. Among others, the committee's responsibilities shall include:

- A. Assessing the fiscal health of all academic and administrative support units, through its participation in the Campus Planning and Budgetary Hearings, and by other means including direct communication with faculty budgetary committees at the school or unit level.
- B. Considering and reviewing the general academic priorities of IUPUI and the reflection of such needs in capital outlays and in the creation of budgets.
- C. Considering the relative allocations of the Campus financial resources with respect to new programs and the implications to existing programs.
- D. Alerting the Council to all matters of budgetary importance internal or external to IUPUI.
- E. Facilitating coordination and communication among school level budgetary affairs or equivalent committees.

Karlson noted that, after the BAC drafted this proposal, the Constitution & Bylaws Committee approved it unanimously. He further explained that, as this is a proposed amendment to the Bylaws of the IFC, the Council will vote on it at the March 6th meeting (*allowing the requisite ten day notice*). The amendment will require the approval of 2/3 of voting IFC members present on March 6th in order to pass and, should it pass, will become effective immediately.

Agenda Item IX: [INFORMATION ITEM] From the Constitution & Bylaws Committee – Language re: Voting Membership of the IFC / Question of Lecturer/Clinical Faculty Service on the IFC: Henry Karlson.

Karlson then reported, as an informational item, that the IFC resolution passed on May 2nd 2006 to allow for the election of ten at-large representatives from the ranks of the non-tenure track faculty (NTTF) to the IFC (http://www.iupui.edu/~fcouncil/documents/non-tenure_rep.htm) is in conflict with the Indiana University Faculty Constitution, to which the IFC and its Constitution are subordinate. The IU Faculty Constitution states:

“ARTICLE 1: THE FACULTY

Section 1.1: The Faculty

The President, professors, and instructors shall constitute the faculty of Indiana University.

Section 1.2: Voting Faculty Membership

A. All faculty members on tenure or accumulating credit toward tenure shall be voting members of the faculty.”

Karlson’s committee was charged with drafting the language necessary to implement the practice detailed in the adopted resolution. However, as the committee has deemed the resolution unconstitutional, it is now nullified.

He further noted that, while the IU Handbook allows the voting faculty of individual campuses to “extend voting privileges to others on matters of campus significance,” there is no definition of campus significance.

Dean Khaula Murtadha asked if the IFC would now propose an amendment to the Indiana University Faculty Constitution by way of the University Faculty Council (“UFC”). Representatives Jacqueline Blackwell and Enid Zwirn echoed Dean Murtadha’s sentiments. Representative Marion Wagner suggested that Constitutions are subject to interpretation. Representatives Andre De Tienne, Bonnie Blazer-Yost, and Nancy Eckerman suggested that non-tenure track faculty be granted voting privileges on the IFC on issues of campus significance, alone. Karlson believes that the lack of a codified definition of the term “campus significance” would lead to extensive discussion and debate on each issue, significantly complicating the operation of the IFC.

Karlson wished to go on record that he does not oppose the idea behind the original resolution, only the constitutionality of it. He also doubts the feasibility of administering a policy of limited enterprise (granting non-tenure-track faculty voting privileges based on “campus significance”). He also wonders if granting non-tenure-track faculty might be insulting.

The sense of the IFC meeting was that IFC President Bart Ng should broach the idea of an amendment to the IU Faculty Constitution with the UFC. Representative Jim Baldwin suggested that, in the interim, the IFC consider offering ten non-voting positions to non-tenure-track faculty, explaining, “a voice is often as important as a vote.”

Agenda Item X: [UPDATE] Campus Vision, Mission, Values and Goals for Diversity: Karen Whitney (Vice Chancellor for Student Life and Diversity, 4.8990, whitney@iupui.edu).

Whitney circulated and presented the proposed revised vision, mission, and goals for campus diversity (<http://www.iupui.edu/diversity/vision.html>):

“At Indiana University Purdue University Indianapolis (IUPUI), diversity means three things: (1) diversity is an educational and social asset to be reflected in our learning and work objectives; (2) the persons who comprise our academic community reflect both the current diversity of our service region as well as the evolving demographics of a state and city that aspire to participate fully in a global society; and (3) IUPUI’s social and physical environment will enable all of its members to succeed to the fullest extent of their potential.

When IUPUI began in 1969 as a newly constituted, shared campus of Indiana University and Purdue University, it was established in a historically African American neighborhood close to the center of Indianapolis and adjacent to Indiana Avenue, the home of the Madam C. J. Walker Theater. The new Urban League building is now also located there, thus linking the campus with a rich African-American tradition that has been a founding value. As a new kind of urban university committed to local engagement, the campus continues its determination to provide access to all citizens who historically have been underrepresented in Indiana’s system of post-secondary education. That vision remains a vital part of the campus’ mission and is reaffirmed in this Vision for Diversity at IUPUI. As Indiana’s metropolitan university, IUPUI has a responsibility to use education to transform the lives of individual citizens for the improvement of the entire statewide community, to develop the human potential of all people in Central Indiana for their personal and social advancement, and to create a civil community of learning where difference can be understood, respected, and practiced with dignity by each of its members. Diversity at IUPUI is an educational asset to be used and replenished, and it is an economic and social necessity. When diversity is understood and embraced, IUPUI can benefit from higher levels of communication, teamwork, and optimism.

IUPUI is committed to promoting an environment that respects and celebrates diversity, that appreciates individual differences, and that builds on collective talents and experiences for the benefit of the larger societal good. Accordingly, IUPUI’s view of diversity goes well beyond facilitating equality of opportunity. It supports the fullness of diversity—creating systems that encourage creativity and innovation; sensitizing people in the organization to issues of culture; and creating an environment that supports multiple perspectives and initiatives.

By reflecting in its own numbers the diversity of the city, state, and world of which it is a part, IUPUI will create opportunities for access and achievement for all of its citizens. By engaging diverse learners, teachers, researchers, scholars, clinicians, and staff with each other in reflective and intentional goals, IUPUI can better prepare graduates for citizenship, for work, and for personal fulfillment. Through the continuing education of all its constituents, IUPUI is committed to raising the academic community’s awareness of itself and its potential to change and improve.

Within the Indianapolis metropolitan region, IUPUI will seek through education to be the catalyst for creating a quality of life among

the best in the United States. Its location at the state's crossroads, amid Indiana's historic African-American cultural center and near new Hispanic communities, will help assure that Indianapolis is a city of the future in which all citizens have the capacity to succeed to the fullest extent of their potential, independent of any characteristics that might differentiate one from another.

To achieve this vision, IUPUI has committed itself to:

1. Recruit, retain, and graduate diverse students proportionate to their representation in Indiana in accord with the service mission of each school; those schools with statewide missions will have goals reflective of the state whereas other schools will have goals reflective of Central Indiana.
 2. Recruit, retain, advance and recognize a diverse faculty and staff reflective of each unit's mission while creating a campus-wide community that celebrates its own diversity as one of its strengths and as a means of shaping IUPUI's identity as a university.
 3. Recruit, retain, and promote a diverse senior leadership among faculty, administrators, staff and students.
 4. Create an internationally diverse community engaged globally through enrolling students from other nations, providing a variety of opportunities to study abroad, and collaborating with other universities.
 5. Provide a civil learning and work environment free from discrimination and intolerance so that each member of the IUPUI community can succeed to the highest level of their potential. IUPUI will set high expectations for personal conduct and achievement and maintain high standards for rewarding accomplishment.
 6. Offer a physical environment free from barriers that would limit the ability of students, faculty, and visitors to participate fully in the life and work of the IUPUI community.
 7. Ensure curriculum content and pedagogical strategies that reflect a commitment to diversity.
 8. Develop and maintain library collections that reflect the full diversity of the human experience and commentary on it, and resist censorship or the restriction of access to scholarly materials.
 9. Engage in research that is mindful of the rich patterning that is characteristic of the human condition.
 10. Promote culturally competent practice in the professional schools.
 11. Coordinate the diversity efforts of IUPUI to enhance their cumulative initiatives and establish the measures and means to assess institutional progress in meeting these objectives; report publicly on progress annually; revise its objectives, strategies, and goals as necessary to achieve its vision.
 12. Develop programs and activities that increase the sense of diversity in the arts and the aesthetic dimensions of the campus.
 13. Develop co-curricular programs and interdisciplinary activities that increase the sense of diversity on campus.
- Many other efforts are underway to advance diversity at IUPUI, including:
- Continued professional development in the area of diversity for University personnel.
 - Development of a Diversity Strategic Plan for the Division of Student Life and Diversity.
 - Continued work on curriculum transformation through the work of the Diversity Inquiry Group'

Whitney then asked for continued faculty input. Whitney also urged the IFC to consider the emphatic proposal by a student initiative in Fall 2006 that all faculty and staff engage in mandatory diversity training. In response to a question from the floor, she explained that the definition of "diversity" varies widely across the campus and the community. She closed by explaining that this request is of great importance to the students and urged thoughtful discussion on the proposal. The IFC-EC will take up the issue at its next meeting.

Agenda Item XI: Call for any FC or UFC Standing Committee reports: Rosalie Vermette.

No discussion.

Agenda Item XII: Unfinished Business: Rosalie Vermette.

No discussion.

Agenda Item XIII: New Business: Rosalie Vermette.

No discussion.

Agenda Item XIV: Adjournment: Rosalie Vermette.

Following a successful motion to extend the meeting by 5 minutes, Vice President Vermette adjourned the meeting at 5:05.

Indiana University Purdue University Indianapolis (IUPUI) **Faculty Council (IFC)** Meeting
University Library Auditorium / RESCHEDULED -- Tuesday February 20, 2007 - 3:00-5:00 pm
A G E N D A (IFC: February 20, 2007)

I.	(*)	Welcome and Call to Order.	Rosalie Vermette (IUPUI Faculty Vice-President, 4.0064, rvermett@iupui.edu).
II.	(*)	Adoption of the Agenda as the Order of Business for the Day.	Rosalie Vermette
III.	(*)	[ACTION ITEM] Memorial Resolution for J. Donald Hubbard, Professor of Pathology (<i>see reverse side of original agenda</i>).	Rosalie Vermette
IV.	(*)	[ACTION ITEM] Approval of IFC 1/16/07 Minutes (<i>distributed electronically</i>).	Rosalie Vermette
V.	(20 minutes)	[UPDATE] Integrated Image Project.	Amy Conrad Warner (Interim Vice Chancellor for External Affairs, 4.9840, awarner@iupui.edu)
VI.	(15 minutes)	[ACTION ITEM FOLLOW-UP] Recommendations on Proposals re: the Reorganization of the Division of Labor (<i>see reverse side of new agenda</i>).	Bart Ng
VII.	(30 minutes)	Updates/Remarks from the IFC President. - [UPDATE / POSSIBLE ACTION ITEM] Open Letter to IU's Next President and Board of Trustees.	Bart Ng (IUPUI Faculty President & UFC Co-Secretary, 4.8185, bng@math.iupui.edu).
VIII.	(10 minutes)	Question / Answer Period.	Rosalie Vermette
IX.	(5 minutes)	[FIRST READING] <i>From the Constitution & Bylaws Committee</i> - Update of Budgetary Affairs Committee Charge (<i>see p. 5 of agenda packet</i>).	Henry Karlson (Chair – Constitution & Bylaws Committee, 4.2298, hkarlson@iupui.edu)
X.	(15 minutes)	[INFORMATION ITEM] <i>From the Constitution & Bylaws Committee</i> – Language re: Voting Membership of the IFC / Question of Lecturer/Clinical Faculty Service on the IFC (<i>see p. 7 of agenda packet</i>).	Henry Karlson
XI.	(20 minutes)	[UPDATE] Campus Vision, Mission, Values and Goals for Diversity.	Karen Whitney (Vice Chancellor for Student Life and Diversity, 4.8990, whitney@iupui.edu)
XII.	(*)	Call for any FC or UFC Standing Committee reports.	Rosalie Vermette
XIII.	(*)	Unfinished Business?	Rosalie Vermette
XIV.	(5 minutes)	New Business?	Rosalie Vermette
XV.	(*)	Adjournment.	Rosalie Vermette

Next Faculty Council Meeting: Tuesday March 6, 2007, 3:00-5:00pm, Wynne Courtroom of Inlow Hall (IH 100)

Please visit the Faculty Council website at <http://www.iupui.edu/~fcouncil> for agenda, updates & more.

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