



WHERE

IMPACT

IS MADE

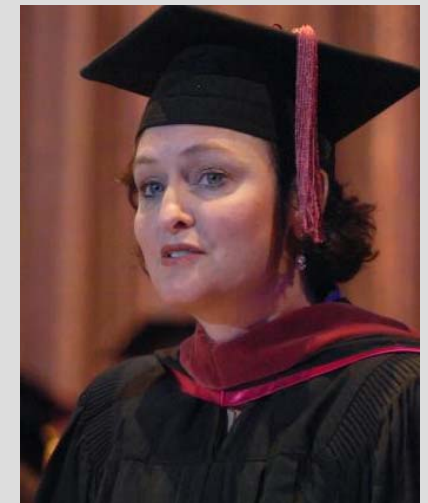
STATE OF THE CAMPUS ADDRESS

NOVEMBER 6, 2007

CHARLES R. BANTZ

CHANCELLOR

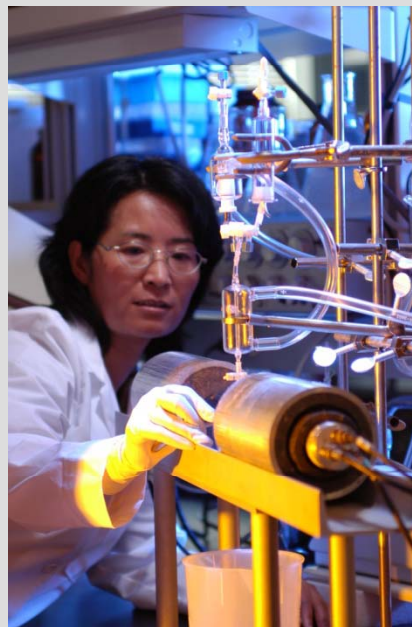
We're Gaining Momentum



We're Gaining Momentum



**Meeting
students
needs**



**Making
discoveries**



**Having
an
impact**

Undergraduate Enrollment

**More full-time students,
better prepared**



Undergraduate Enrollment

	2003-2004	2004-2005	2005-2006	2006-2007
Full-Time	13,371	13,637	13,736	13,942
Part-Time	8,017	7,535	7,702	7,251
Total	21,388	21,172	21,438	21,193
	<p>Raised percentage of students admitted from top 10% of their high school class by 15% and those admitted from the top third of their class by 10%.</p>	<p>Passport Transfers up 12%</p> <p>Record enrollment 925 int'l students</p>	<p>Passport Transfers up 10%</p>	<p>Passport Transfers = 2,097 (increase of 58% in past 5 years)</p> <p>Increased number of admitted students in top 10% of their high school class by 24%</p>

Undergraduate Learning

**Growing reputation for first-year
experiences**

NEW — undergraduate research



Undergraduate Learning

2003-2004	2004-2005	2005-2006	2006-2007
<p>U.S. News & World Report “Programs That Really Work” learning communities service learning</p>	<p>U.S. News & World Report “Programs That Really Work” learning communities service learning first-year experiences</p>	<p>U.S. News & World Report “Programs That Really Work” learning communities service learning first-year experiences</p>	<p>U.S. News & World Report “Programs That Really Work” learning communities service learning first-year experiences NEW! undergraduate research</p>

Undergraduate Learning

**Principles of Undergraduate Learning
support student progress and
earn national praise.**

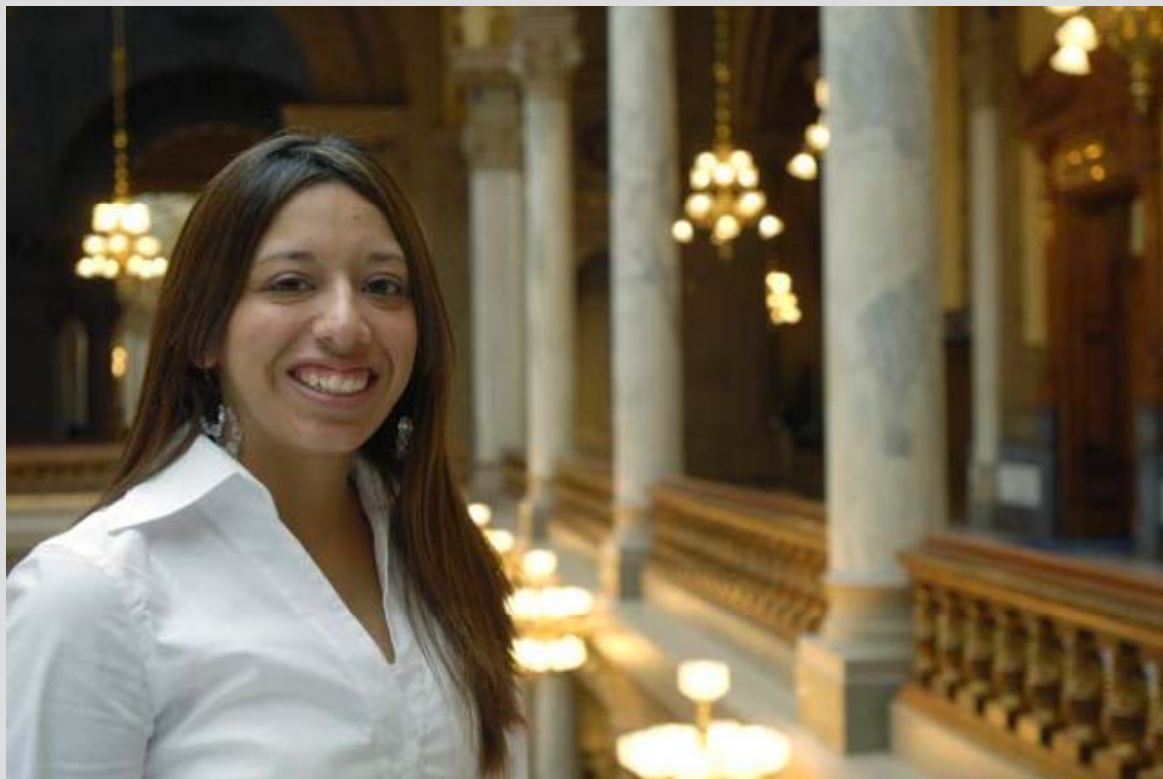


Undergraduate Learning

2003-2004	2004-2005	2005-2006	2006-2007
<p>Foundations of Excellence in First College Year</p> <p>ACE Hesburgh Certificate of Excellence for Faculty Learning Communities</p> <p>Sharon Hamilton, Carnegie Foundation for the Advancement of Teaching Scholar</p>	<p>Council on Adult and Experiential Learning cites IUPUI as having major strengths in:</p> <p>Contact with faculty</p> <p>Use of technology (both for teaching and student support)</p>	<p>Principles of Undergraduate Learning (PULs) recognized by:</p> <p>Hesburgh Certificate of Excellence</p> <p>Council for Higher Education Accreditation (CHEA) Award</p>	<p>Association of American Colleges and Universities report, titled "College Learning for the New Global Century," praised IUPUI for its PULs and their integration across the curriculum.</p>
<p>"Improving Undergraduate Education at IUPUI: Trends in Performance on the National Survey of Student Engagement 2002–2006" (March 2007 Research Brief): For first-year students, consistent and substantial progress has been made in five areas: Active Learning, Course Interaction, Information Technology, Support for Student Success, and Gains in Practical Skills.</p>			

Scholarships

In support of Degrees of Excellence, IUPUI will launch 21st Century Scholars Grant and IUPUI Pell Pledge Award



Scholarships

2003-2004	2004-2005	2005-2006	2006-2007
Gift Aid = \$45.1m	Gift Aid = \$57.9m	Gift Aid = \$61.9m	Gift Aid =
Masarachia Scholars = 3 (new) - 4 (renewals)	Masarachia Scholars = 5 (new) - 8 (renewals) 2 graduates	Masarachia Scholars = 4 (new) - 8 (renewals) 4 graduates	Masarachia Scholars = 2 (new) - 10 (renewals) 3 graduates
	Bepko Scholars = 13	Bepko Scholars = 21	Bepko Scholars = 22 1 graduate
Sam H. Jones Community Service Scholarships = 84	Sam H. Jones Community Service Scholarships = 152	Sam H. Jones Community Service Scholarships = 197	Sam H. Jones Community Service Scholarships = 313
Nina Scholars = 15	Nina Scholars = 20 2 graduates	Nina Scholars = 23	Nina Scholars = 28
		Hoosier Presidential Scholars = 9	Herbert Presidential Scholars = 10
		Cox Scholars = 7	Cox Scholars = 13

Student Life

Attaching students to the learning environment is key. New housing project for 1,000 in the works.



Student Life

2003-2004	2004-2005	2005-2006	2006-2007
Approval for the IUPUI Campus Center granted by the IU Board of Trustees and Indiana General Assembly		IUPUI Campus Center groundbreaking	IUPUI Campus Center Construction
	Learning Spaces I Education/Social Work		Learning Spaces II Business / SPEA
793-bed complex Campus Apartments on the River Walk opened to residents	Campus Apartments achieve 80%+ occupancy rate	Women in Science House opens	6 residential-based learning communities in place, including Herron, Honors, International, etc.

Retention

Bridge programs and themed learning communities work, so we're doing more of them.



Retention

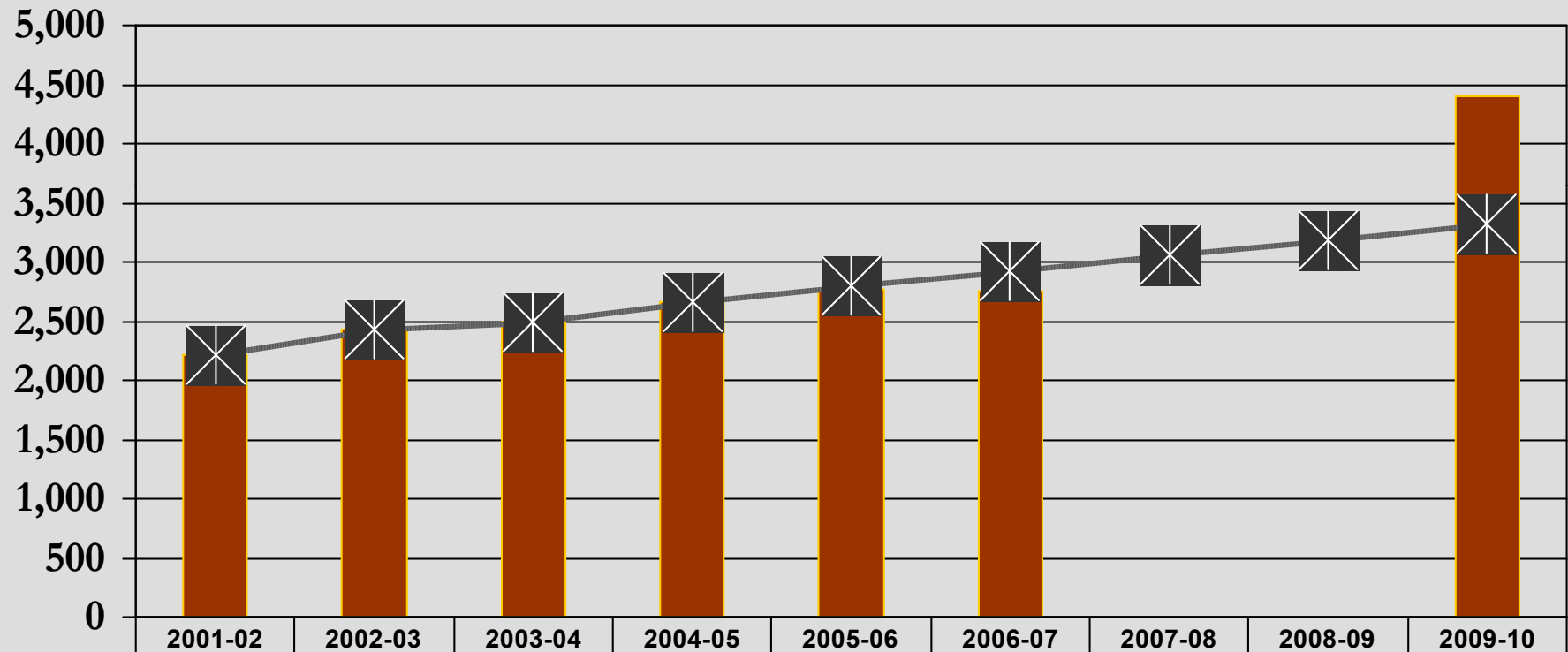
2003-2004	2004-2005	2005-2006	2006-2007
Summer Academy Bridge Program helps 140 new freshman	Summer Academy Bridge Program enlarged to accommodate 200	Summer Academy Bridge Program expanded to serve 225 and added new section for students interested in health care professions	Summer Academy Bridge Program - All conditional admits required to attend (expanded to serve 450)
Themed Learning Communities = 7	Themed Learning Communities expanded	8 schools sponsor one or more TLCs; a program to include all undergraduate schools is under way	Themed Learning Communities = 26 (serving 700 students)
First-time full-time freshmen in campus housing had a significantly higher fall to spring retention rate (93%) than did all others not living on campus (85%).	On-campus job placement expanded		Academic Improvement Scholarships
			Road Scholars

Doubling Teaching & Learning

Retention continues to plague efforts to double baccalaureate degree graduates.



Doubling Teaching & Learning



Baccalaureate	2,212	2,429	2,499	2,654	2,776	2,751			4,400
Projected	2,212	2,429	2,499	2,654	2,798	2,920	3,055	3,191	3,326

Distinctive Faculty Hiring

**Commitment to Excellence helped us invest
in faculty who advance diversity
and civic engagement**



Distinctive Faculty Hiring

2003-2004	2004-2005	2005-2006	2006-2007
	<p>Larry Zimmerman, Public Scholar of Native American Representation</p> <p>Matthew Groshek, Public Scholar of Exhibit Planning and Design</p>	<p>Elee Wood, Public Scholar of Museums, Families, and Learning</p> <p>Mario Caro, Public Scholar of Contemporary Art</p>	<p>Bessie House-Soremekun, Public Scholar of African American Studies and Civic Engagement</p> <p>Ronda Henry, Public Scholar of African American Studies and Undergraduate Research</p> <p>Modupe Labode, Public Scholar of African American History and Museums,</p> <p>Jennifer Mikulay, Public Scholar of Visual Culture</p>
	108 full-time lecturers (CTE funds)		

Distinctive Faculty Recognitions

**Strongly support President McRobbie's
world-class scholar recruitment through
Wells Professorship.**



Major Research Milestones

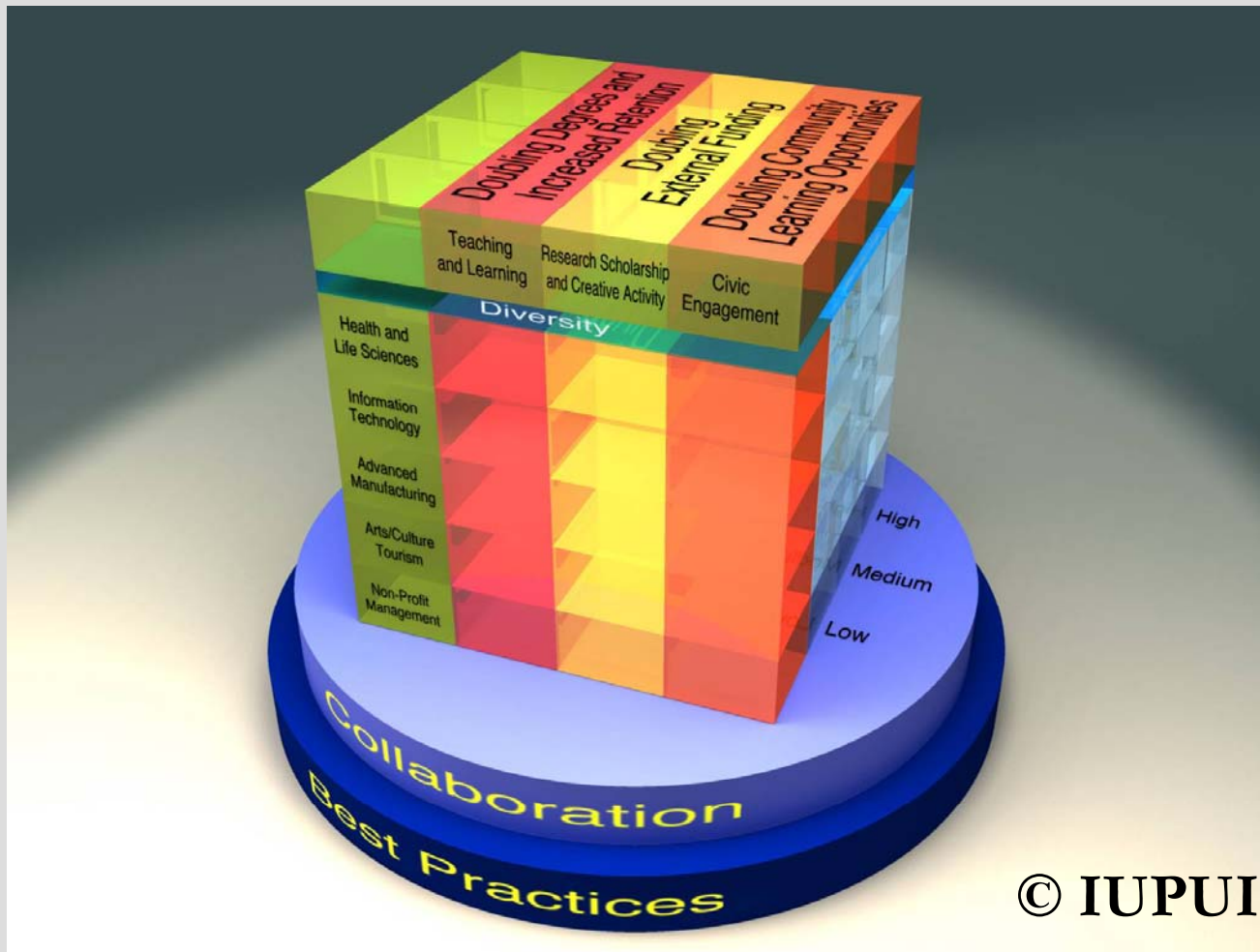
Supporting faculty research has required strategic investments.



Major Research Milestones

2003-2004	2004-2005	2005-2006	2006-2007
Center for Intellectual Property Law and Innovation	Nursing - Moved from 21st to 17th in NIH funding.	\$83 million Research III Building begun	Nursing ranks #8 of 102 schools in amount of NIH funding.
Indiana Venture Center begins operations	Research Support Funds Grants NIH Roadmap Initiative Seed Grants	Expert Review Panel established to more effectively distribute internal research incentive funding	Process for Institutional Review Board (IRB) approval of clinical studies was streamlined and accredited by AAHRPP
		127 invention disclosures filed	257 invention disclosures files (a one-year record)
Institute for American Thought established		New IUSOM Centers on Asthma and Allergic Diseases, AIDS Research, & Environmental Health	

Momentum has built across all mission areas.



Destination Health and Life Sciences

**Magnet schools. New degrees.
Collaboration with industry.**



Destination Health and Life Sciences

2003-2004	2004-2005	2005-2006	2006-2007
Emerging Technologies Center	New biotechnology degree in collaboration with life science industries	IU Life Sciences Strategic Plan issued Jan. 2006	Crispus Attucks Medical Magnet School
Biotechnology graduate certificate program housed in \$27 m Biotechnology Research & Training Center	First Doctor of Physical Therapy cohort graduates = 21	Construction of Fairbanks Hall —The IU/Clarian Education and Resource Center begins.	SLIS / Informatics dual degree program in health sciences librarianship and health informatics
Nursing master's degree programs ranked 15 th by <i>U.S. News</i>	First in the state graduate degree in music therapy launched	First M.S. in occupational therapy class enters = 26	PhD in Health and Rehabilitation Sciences
	Center for Law and Health ranked among top 10 by <i>U.S. News</i> .	SPEA launches new Center for Health Policy	Fairbanks Foundation \$539K to IUSON for faculty training institute in clinical simulation.
		Fairbanks Institute for Healthy Communities	Howard Hughes Medical Research Institute \$662K for Strengthening Life Sciences Careers Pipeline
			\$30m Glick Eye Institute

STEM

Paying attention to the pipeline means active collaboration with educators at all levels.



STEM

2003-2004	2004-2005	2005-2006	2006-2007
		\$486,000 Robert Noyce Scholarship Education's Transition to Teaching (T2T) program	Science & Education create Urban Center for the Advancement of Science / Mathematics Education (UCASE)
		Education faculty lead national NSF-funded project "Evaluation of Rigorous Research in Engineering Education"	IUPUI is active in I-STEM and ran program for middle school teachers last summer
			School of Science: # undergraduate degrees up 24% # master's and Ph.D.s up 45% (Since 2005-06)
			Area industries commit > \$400K to Discovering the Science of the Environment (CEES)

Leveraging the IU / Purdue Partnership

Gives Indiana an edge as funding agencies look for the best return on investment.

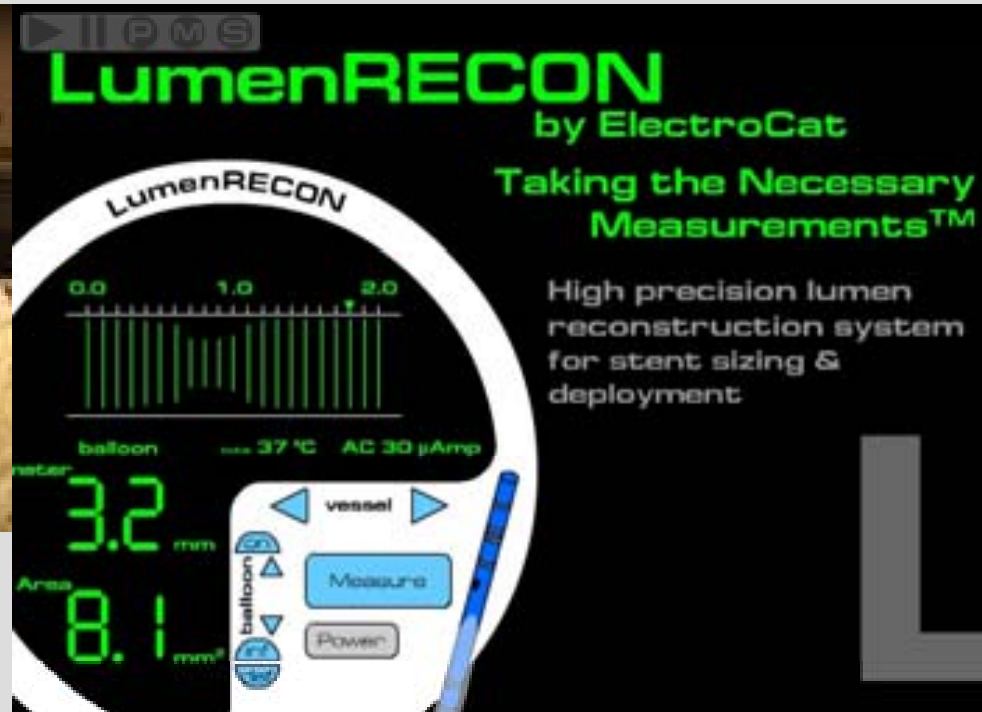


Leveraging the IU / Purdue Partnership

2003-2004	2004-2005	2005-2006	2006-2007
Collaboration in Biomedical Research Pilot Grant Program	Dual-degree, distance-learning program in food production and agribusiness	IU/Purdue Program in Comparative Medicine (human and veterinary)	NIH- funded technique makes biomarkers for metabolic disorders up to 100 times more visible
		\$7m from National Cancer Institute to IU/Purdue Analytical Proteomics Team tools to improve biomarker discovery	Cancer Care Engineering from Dept of Defense and Fairbanks Foundation
			Intercampus Applied Research Program Grants

Biomedical Engineering

A natural match-up for IUPUI. Life science industries sat up and took notice.



Biomedical Engineering

2003-2004	2004-2005	2005-2006	2006-2007
\$1.9m Thomas J. Linnemeier Guidant Foundation Chair established		Ghassan Kassab recruited for Guidant Chair	BioCrossroads - \$250K from Indiana Seed Fund for Kassab's Lumen-RECON technology for stent placements
	\$1m Dept of Defense appropriation for Indiana Center for Rehabilitation Sciences and Engineering Research	\$525K gift from the Guidant Foundation for Biomedical Entrepreneurship Program	
	B.S. in biomedical engineering joins existing master's and Ph.D. w/ CTE funding		Graduate student enrollment currently stands at 16 MS and 10 PhD students

Cancer Research

The impact of philanthropy has been phenomenal—a vote of confidence in the work done here.



Cancer Research

2003-2004	2004-2005	2005-2006	2006-2007
<p>Vera Bradley Foundation for Breast Cancer made second five-year pledge to fund the Vera Bradley Center for Biomarker Discovery and the work of Linda Malkas, Vera Bradley Chair in Oncology</p>	<p>\$10m Dept of Defense grant to create Center of Excellence for Individualization of Therapy for Breast Cancer</p>	<p>BioCrossroads' Indiana Seed Fund Invests \$285,000 in CS-Keys, technology for early breast cancer detection</p> <p>Vera Bradley Foundation \$6.8m gift to IU Breast Cancer Research Program</p>	<p>\$50m gift - IU Simon Cancer Center</p> <hr/> <p>\$1m from Komen for the Cure to expand local tissue bank into a national repository.</p>
	<p>Renewal of National Cancer Institute designation and 4-year \$4.9 m grant</p>	<p>\$7.5 m Eli Lilly and Company Foundation Gift to cancer research specialists (largest one-time donation to particular issue or cause)</p>	<p>\$2m NIH training grant (R-25) to train pre- and post- doctoral students across disciplines in behavioral oncology.</p>
		<p>Lawrence Einhorn, M.D., first Lance Armstrong Foundation Chair in Oncology</p>	<p>Informatics and Nursing customized Web portal funded by \$250K from Walther Cancer Institute</p>

Interdisciplinary Partnerships

**The call for Signature Center proposals
unleashed inspiring creativity.**



Interdisciplinary Partnerships

2003-2004	2004-2005	2005-2006	2006-2007
		19 Signature Centers	7 Signature Centers
	Science, Liberal Arts, SPEA create B.S. in environmental science	KSOB/SPEA graduate certificate program in social entrepreneurship	2 Signature Centers (Mathematical Bio-sciences and Bio-computing) moved to HITS to facilitate collaboration with IUSOM researchers.
	First graduates of joint M.D./MBA program = 4		
	SPEA, KSOB, Education, Philanthropy form Randall L. Tobias Center for Leadership Excellence	\$1.3m NIH grant to medicine and dentistry - dental plaque as risk factor for heart disease	Consortium for Health Policy, Law, and Bioethics
	Law, SPEA, Science create B.S. in forensic and investigative sciences		First B.S. degrees in forensic and investigative sciences awarded
	New M.A.s in bioethics, American philosophy, museum studies		Center for Regenerative Biology and Medicine - \$1.6M from Keck Foundation

Translating Research into Practice

Celebrating IUPUI research that has an impact on people's lives.



Translating Research into Practice

2003-2004	2004-2005	2005-2006	2006-2007
		TRIP plans announced in State of the Campus address	TRIP launched with panel on translational research during "Celebrate IU" week
		Health Information and Translational Sciences Building	Anantha Shekhar, appointed director, Indiana Clinical Translational Research Institute and IUSM associate dean for translational research
			Innovation Center Planning launched

Innovation Center

Interdisciplinary Research-Education-Engagement

**A new facility for students, faculty, and staff
to build the new Indiana.**



Information Technology

An essential tool in research – an essential academic specialty – contributing to Indiana’s future.

“Health Education for the 21st Century” project funded \$3m Lilly Endowment grant

School of Informatics admitted first cohort of graduate students in laboratory informatics and human computer interaction .



mining, and software engineering

oid science research by Karl Dorman attracts national media attention.

erLab’s Epsilon shed

Information Technology

2003-2004	2004-2005	2005-2006	2006-2007
I-Light expanded with \$10 m state appropriation	Informatics and Communications Technology Complex dedicated	Big Red is connected to the TeraGrid, enhancing scientists' ability to conduct "big science"	New graduate certificates in biocomputing, biometrics, computer security, databases & data mining, and software engineering
"Health Education for the 21st Century" project funded by \$3m Lilly Endowment grant	U.S. Department of Health and Human Services - \$6.5 m for Indiana Health Information Exchange	\$35K Anthem Fellowships to support doctoral students in Health Informatics	Android science research by Karl MacDorman attracts international media attention.
School of Informatics admitted first cohort of graduate students in laboratory informatics and human computer interaction .	21 st Century Fund establishes Center of Excellence in Computation Diagnostics	\$500,000 NIH grant to establish Chemical Informatics and Cyberinfrastructure Collaboratory	CyberLab's Epsilon launched

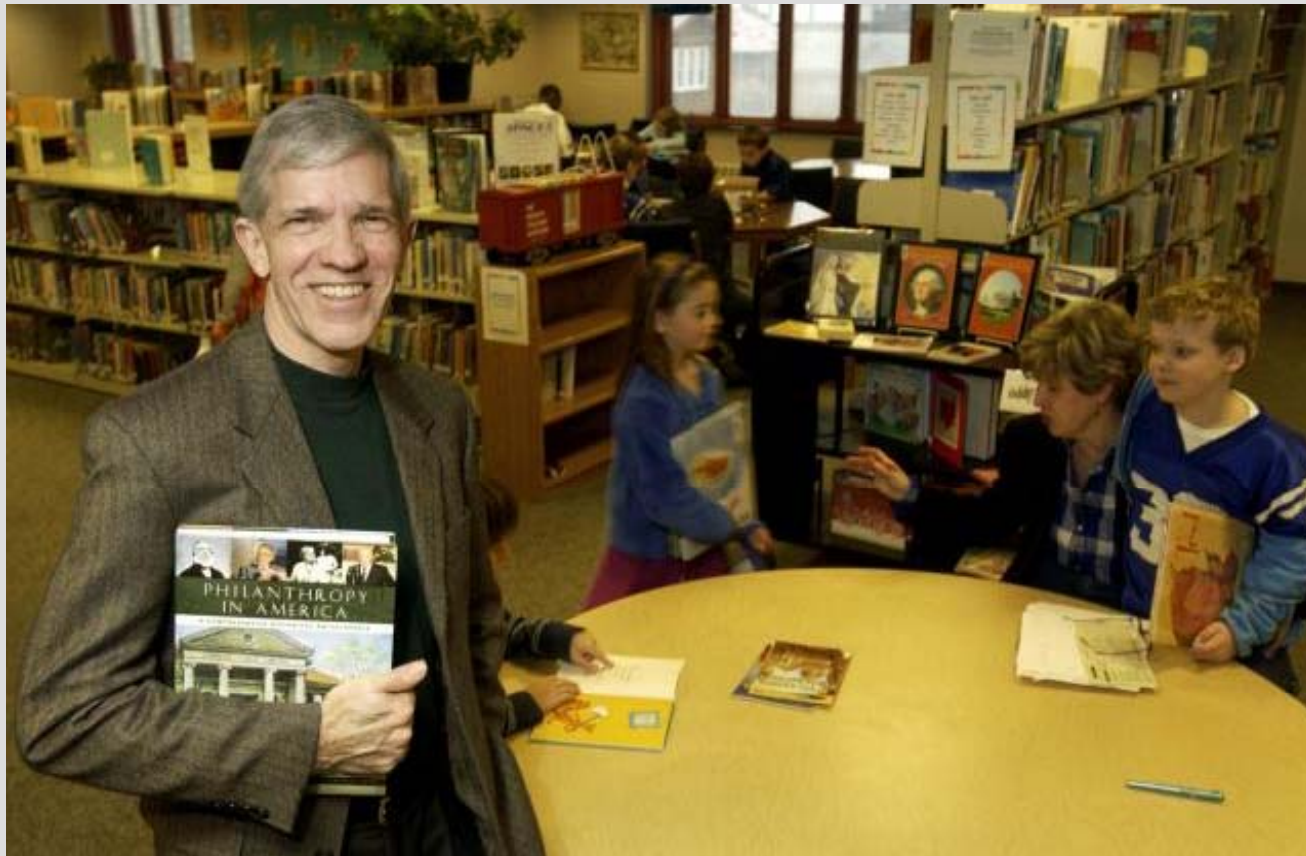
Advanced Manufacturing / Logistics

Curriculum and faculty expertise are steadily growing.



Nonprofit Management and Philanthropy

\$40m Lilly Endowment grant underscores importance of philanthropic studies



Nonprofit Management and Philanthropy

2003-2004	2004-2005	2005-2006	2006-2007
Lake Family Institute on Faith and Giving	Inaugural class of Ph.D. in philanthropic studies (only one of its kind in the world)	Gates Foundation Challenge Grant Center on Philanthropy Panel Study	\$40 million LEI grant to underwrite Center on Philanthropy's operating expenses.
<i>The Indiana Nonprofit Sector: A Profile</i> published	SPEA's nonprofit management graduate program ranked 4 th by U.S. News	Kellogg Foundation funded Arizona-Indiana-Michigan (AIM) Initiative	Adrian Sargeant, first scholar to hold the Robert F. Hartsook Chair in Fundraising
US News ranks IUPUI's nonprofit management program 3 rd in nation		Center on Philanthropy - leading national resource on charitable giving related to disasters	Bank of America High Net-Worth Philanthropy Study
William Schneider, first holder of Baker- Ort Chair in International Healthcare Philanthropy			\$1.5m creates Glenn Family Innovation Fund for Center on Philanthropy

Arts / Culture / Tourism

The Cultural Trail will bring more visitors to campus and make amenities downtown more accessible to our faculty and students.



Arts / Culture / Tourism

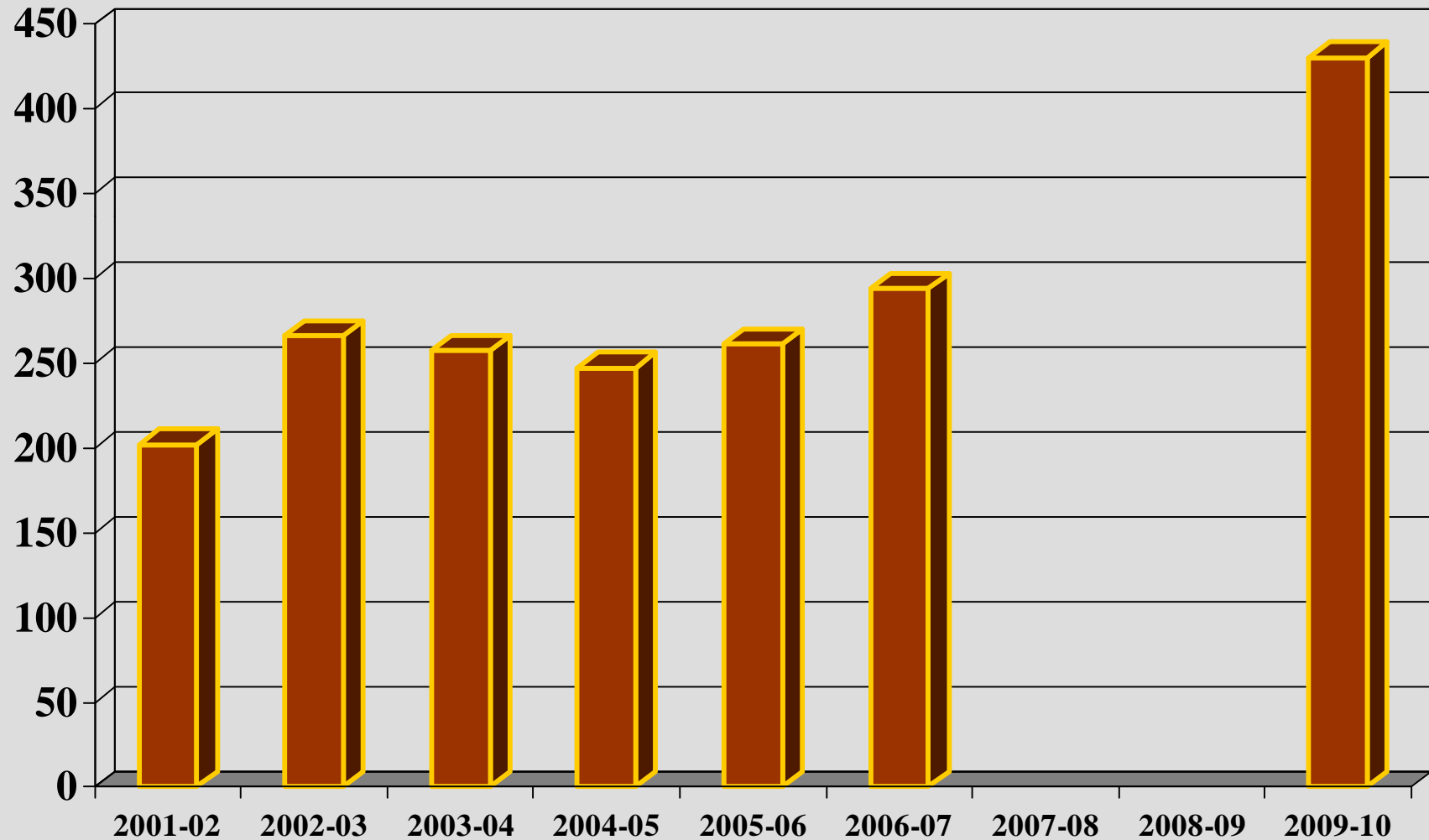
2003-2004	2004-2005	2005-2006	2006-2007
Indianapolis Motor Speedway selects Herron's student's design for official 2004 Indy 500 logo	Eskenazi Hall opens	Frank and Katrina Basile gift - Center for Art, Design, and, Public Life	MFA in Visual Art and Public Life approved.
	New degree in health tourism offered	First annual Indiana Cultural Tourism Conference (supported by Efroymsen Fund)	Creating new BS in motor sports engineering
	Master of Arts in Museum Studies launched		New certificates in sports tourism development and performance and theater studies
	PETM Quality of Life Surveys launched		University Place Achieved AAA Four Diamond Rating
			Glick Cultural Trail

Doubling Research, Scholarship, Creative Activity

FY 06-07: IUPUI \$294m
Impressive, but . . .



Doubling Research, Scholarship, Creative Activity



Civic Engagement

IUPUI “owns” this one, but we must continue to leverage its benefits, particularly for student learning.



Civic Engagement

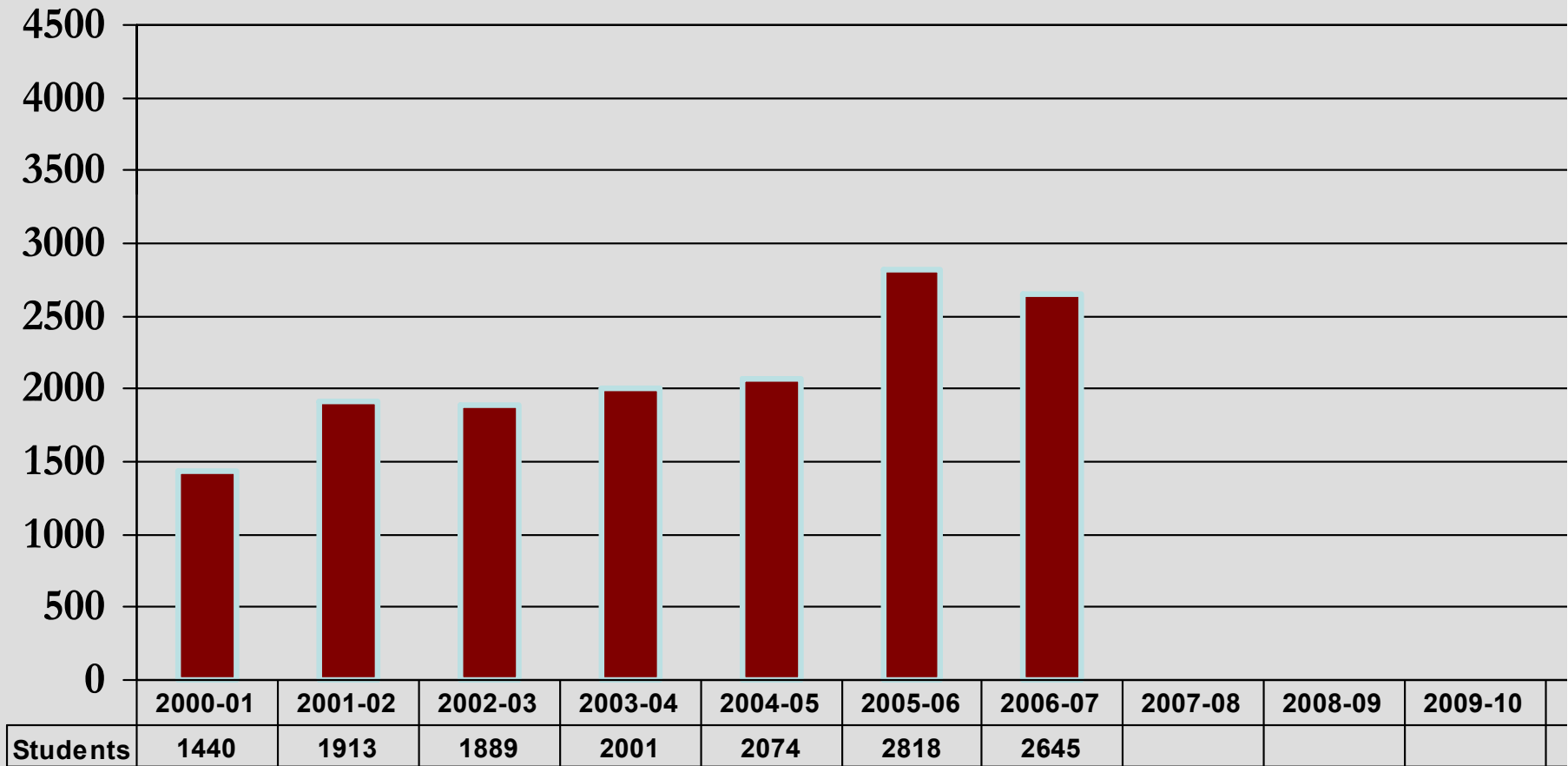
2003-2004	2004-2005	2005-2006	2006-2007
One of the first 3 campuses in the nation to include "Civic Engagement" in re-accreditation review through North Central Association.	Princeton Review's "Colleges with a Conscience" – IUPUI is one of 81 listed.	"Saviors of Our Cities" - Ranks IUPUI 4th in study of urban universities. U.S. Presidential Award for Community Service	American College Personnel Association "To Mexico with Love," "Voice of Inclusion Medallion" (Exemplary Program Award)
America Counts tutoring program launched	1 of 12 institutions to pilot Carnegie Classification for Community Engagement	Among first 100 to achieve Carnegie Classification for Community Engagement	\$1.5m Lilly Endowment grant - enhancing retention through service learning
		IUPUI hosts "Engaging the World: Developing a Campus-Wide Approach to International Service Learning"	

Doubling Civic Engagement Service Learning Student Participation

**Graduates take the ethic of service back
to communities from Belize to Brownsburg**



Doubling Civic Engagement Service Learning Student Participation



Diversity

New vice chancellor will give new impetus to achieving diversity goals.

New IUPUI Multicultural Center will be housed in University College.



Diversity

2003-2004	2004-2005	2005-2006	2006-2007
Bridges to the Doctorate receives NIH funding	Diversity indicators revised and incorporated into "State of Diversity at IUPUI Report"	IUPUI Receives Mayor's Celebration of Diversity Award	Diversity Plan (campus and schools) VCDEI Search IU HBCU STEM
Inaugural Excellence in Diversity Conference		American Association of Colleges for Teacher Education honored the School of Education with Best Practice Award in Support of Diversity	Harold Amos Medical Faculty Development Program grant - \$670K from Robert Wood Johnson Foundation Support for Recruitment of Underrepresented Faculty = 10 new hires
Diversity Inquiry Group sponsors IUPUI Diversity Fair	Doubling Diversity Task Force endorses recommendations supportive of diversity from Task Forces on Doubling Teaching & Learning; Research, Scholarship, & Creative Activity; and Civic Engagement		Norman Brown Diversity & Leadership Scholars expanded six-fold MOU with Howard University for pre-doctoral fellowships

Internationalization

President McRobbie will put more emphasis on internationalization. IUPUI's focus on strategic partnerships adds to that effort.



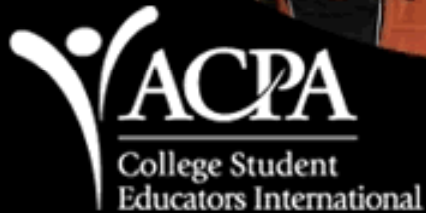
Internationalization

2003-2004	2004-2005	2005-2006	2006-2007
Operation Walk		IUPUI / Moi Strategic Alliance	Strategic "Plan for a New Era of Internationalization"
Center for International and Comparative Law	Students studying abroad up 11%	International Experience Scholarship Program launched	Graduate International Experience Scholarship launched
Dual degree program in engineering and German		Plater International Scholars Program	38% increase in international scholarship offers
Study Abroad programs =18	Record # Study Abroad programs in place = 26	Study Abroad programs = 34 (7 new programs approved)	Study Abroad programs = 35 (an all-time high)
		International Studies degree program	Confucius Institute New MOUs with 11 other countries

IUPUI continues to build strategic international partnerships, including Moi, Hidalgo, Sun-Yat Sen

Administrative Best Practices

2007 American College Personnel Association
Award for
Emerging Best Practices
in Program Review and Evaluation



Professional Development

Administrative Best Practices

2003-2004	2004-2005	2005-2006	2006-2007
Human Resource Management System	Best Practices Task Force established	Best Practices performance Indicators developed	Best Practices performance indicators evaluated for performance report
North Central Association Web-Based Institutional Portfolio	RCM Review	Accelerated Improvement Process	2007 American College Personnel Association award for Emerging Best Practices in Program Review and Evaluation
Economic Modeling and Financial Analysis Faculty & Staff Development Workshops on Student Outcomes Assessment		Project Management Services	Nominated for 2007 National Consortium for Continuous Improvement in Higher Education Award for Leveraging the Impact of Effective Practices (announcement 11/30/07).

IUPUI: Where Impact Is Made for Indiana

**Commissions on Local Government Reform
and Health Care Reform staffed by IUPUI
faculty experts.**



IUPUI: Where Impact Is Made for Indiana

2003-2004	2004-2005	2005-2006	2006-2007
\$1.7 m Lilly Endowment Grant - IUPUI Solution Center Opens	City-Academia Partnership Agreement MOU	\$900K Lumina Foundation grant to serve foster care youth - Educational Success Program!	Blue-Ribbon Commission on Local Government Reform
Michael Patchner (Social Work) chairs Indiana Commission on Abused and Neglected Children and Their Families		Indiana Department of Child Services and School of Social Work training for staff assessing safety of children	Indiana Health Care Reform Workgroup
POLIS Center: Social Assets and Vulnerabilities Indicators (SAVI) Project, National Outreach Mapping Center, Spirit & Place Festival			

President McRobbie's Vision for IU

- **Faculty Excellence**
- **Intercampus Collaboration**
- **Degrees of Excellence**
- **Making Room for Better Learning**
- **Building for the Future**

**More
Scholarships**

**21st Century
Pell Promise
Norman Brown**

President McRobbie's Vision for IU

- **Commitment to Hoosier Health & Statewide Partnerships**
- **Tradition in Arts and Humanities**
- **The International Imperative**

“The Cube”

Health/Life Sciences

Information Technology

**Advanced
Manufacturing/Logistics**

Nonprofits/Philanthropy

**Arts/Culture/Tourism
I thought**



**“One way to
keep
momentum
going is to
have
constantly
greater goals.”**

(Michael Korda)