



WE'VE GOT  
**YOU**   
COVERED

THE COMMUNITY FOUNDATION  
*of Muncie & Delaware County, Inc.*

2012 ANNUAL REPORT

WE'VE GOT  
**YOU**  
COVERED

GASTON



Gaston Town Endowment



Eaton Library Grant

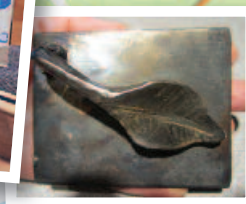
EATON

ALBANY



Albany Library Grant

Muncie Library Grant



Gallery 308 Grant



Yorktown Town Endowment

YORKTOWN

MUNCIE

SELMA



Southside High School Band Boosters

Selma Town Endowment



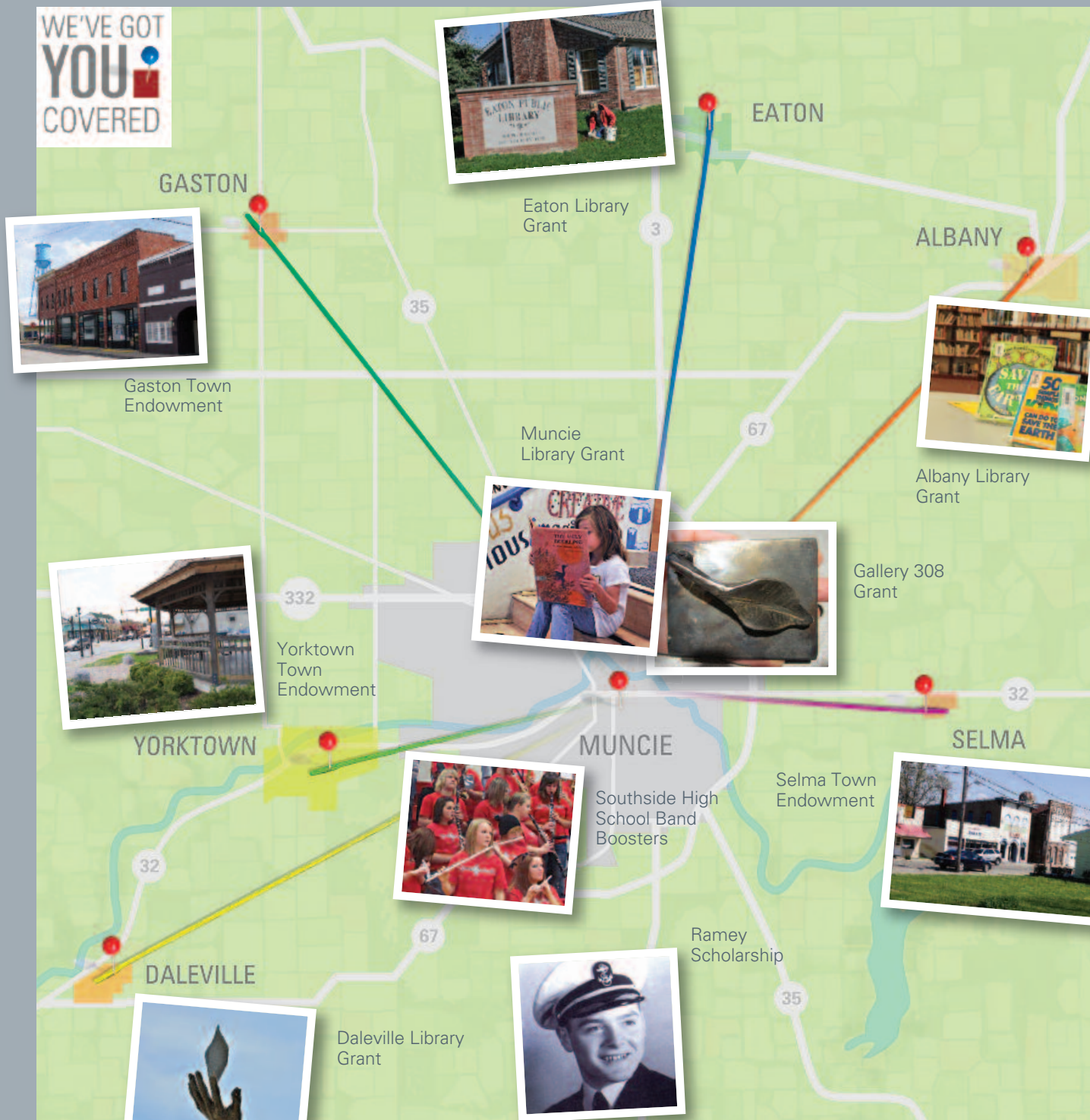
DALEVILLE



Daleville Library Grant



Ramey Scholarship



## We've got you covered!

### Our name says it all.

When civic leaders formed The Community Foundation in 1985, they chose a name that clearly expressed their intent. This new organization would benefit not only Muncie, but would reach out to every community—large and small—in Delaware County. Subsequent boards have honored that commitment by making grants that support activities as diverse as their locations. Among them: Foundation funds have stocked a food pantry in Albany; brought a Holocaust survivor to a middle school in Yorktown; upgraded pagers for firefighters in Gaston; maintained the Bethel historic cemetery in the northwest corner of Delaware County; and equipped school computer labs in Daleville.

The tradition continues. In this year's annual report we include stories that illustrate current efforts to respond to the many needs and opportunities in the area we serve. You'll read about three town endowments that will enable local residents to choose projects that enhance their home communities. We also focus on Foundation grants that are strengthening a range of educational programs at five libraries.

Highlights of 2012 include:

- Foundation assets topped a record \$45.6 million
- The number of new funds doubled over last year
- Contributions exceeded \$1.8 million
- We welcomed 99 newcomers to our list of 466 donors
- Our gifted team of interns digitized Foundation archives and created narrative histories of many donors who have established funds with us
- We welcomed development officer Kelly Shrock to our staff and Jeff Lang to our board



As we pause to review one year and anticipate another, we're grateful to our investment managers who successfully guided us through the economic downturn that began in 2008. Our thanks also go to the Foundation board for deciding that in spite of the fragile economy and dips in our assets, our grant-making should remain consistent. Four years later, we have fully recovered, our assets show steady growth, and we look forward to a promising and productive future. We can affirm the message that our founders sent to all of Delaware County in 1985: We've got you covered.

Roni Johnson  
President

Steven M. Smith  
Chair, Board of Directors



## What is a community foundation?

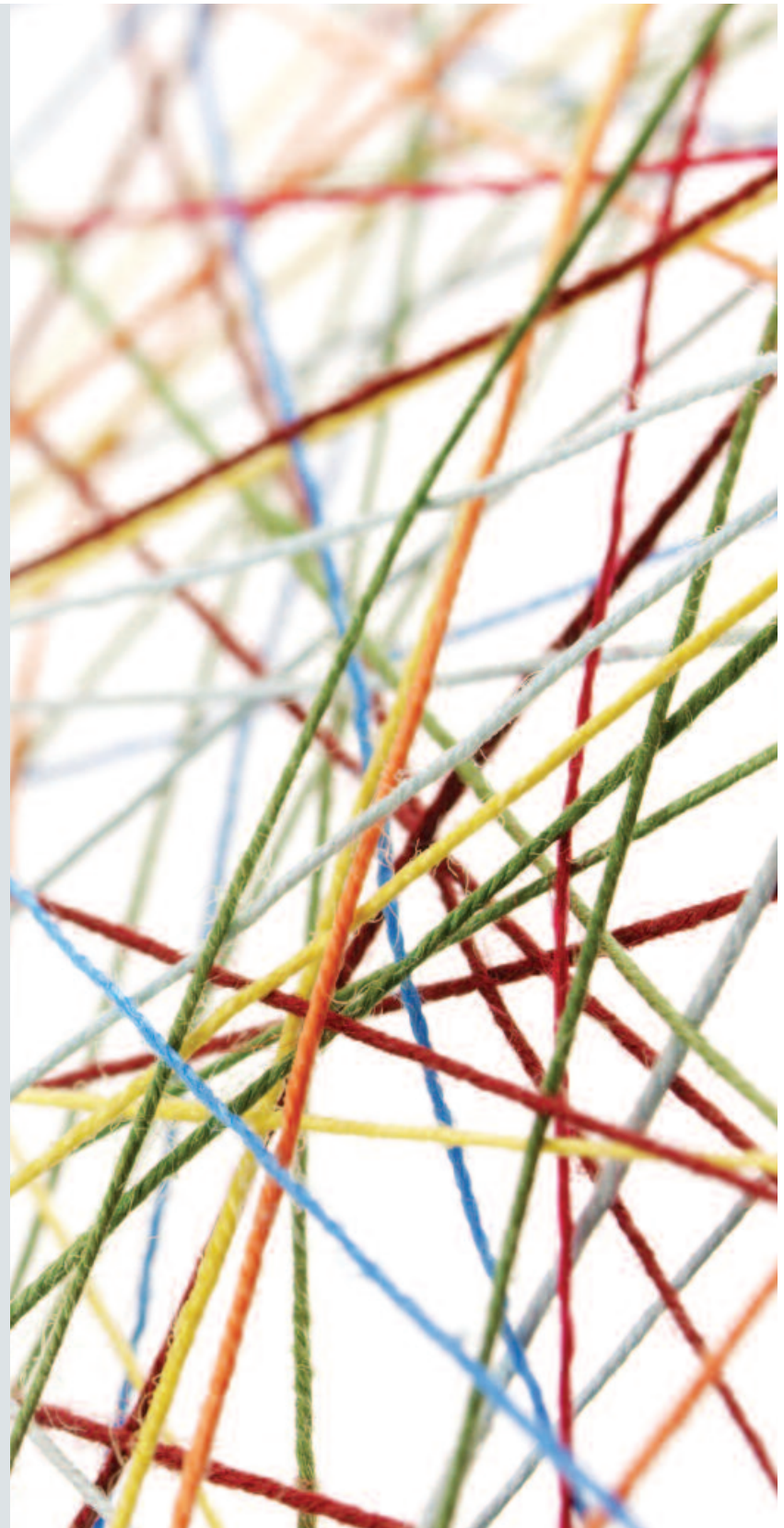
A community foundation is a public nonprofit organization created by donors and governed by local volunteers who manage a permanent pool of funds providing grants for initiatives and programs that address current and future issues in a specific geographic area.

## Our mission

The mission of The Community Foundation of Muncie and Delaware County, Inc. is to encourage philanthropy, assist donors in building an enduring source of charitable assets and to exercise leadership in directing resources to enhance the quality of life of the residents of Muncie and Delaware County.

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## Philanthropy made easy

Among the Foundation's goals is to make charitable giving as easy as possible for donors. We tend to the details; our donors reap the rewards of seeing tangible evidence of their generosity in every facet of life in Delaware County. Donor dollars help preserve time-honored traditions and build momentum for new initiatives. What one individual could never achieve alone becomes possible when gifts are pooled, invested, leveraged and distributed. The advantages of joining this community-wide collaboration are many. As examples:

**Personal relationships.** We are a local charitable organization, governed and staffed by community members from throughout the county. We specialize in building relationships with donors as we work to design grant-making programs tailored to meet their charitable objectives.

**Fiscal responsibility.** The Foundation's board, finance committee, professional staff and investment managers have built a reputation for careful stewardship, as is evident by the growth in Foundation assets. Most contributions are pooled to take advantage of a fully diversified portfolio.

**Privacy.** Donors may remain anonymous if they choose. We keep all personal information confidential.

**Tax benefits.** As a public charity, the Foundation offers the highest level of tax benefits for charitable giving. Donors can integrate contributions with their overall financial and estate planning and thereby maximize tax advantages.

**Convenience.** The Foundation handles all paperwork, submits required IRS reports, and honors and protects the charitable intentions of its donors in perpetuity.

**Transparency.** We report our activities to the community in a variety of ways. In addition to this annual report, we distribute news releases to local media outlets, update our website on a regular basis and publish a newsletter three times a year.

## Grants expand efforts to serve community

Competitive and proactive grants totaling \$742,584—almost \$160,000 more than last year's distribution—helped 52 nonprofit organizations sustain and expand their programs in 2012. Foundation funds supported efforts to benefit every segment of Delaware County's population by enhancing cultural and recreational opportunities, serving students from preschoolers to adult learners, reaching out to persons in need, and exploring ways to grow the economy.

### Arts and Culture

Two interpretive sign plazas will provide gateways to Muncie's Arts and Culture Trail that links the city's four cultural districts. Supported by a \$20,000 Foundation grant to the Muncie Arts and Culture Council, the plazas direct visitors to points of interest that include museums, galleries, public art and performance venues. Other grants in the Arts and Culture category this year were:

- Cornerstone Center for the Arts: \$20,000
- East Central Indiana Chamber Orchestra: \$3,000
- Gallery 308: \$8,826
- Masterworks Chorale: \$5,000
- Middletown Arts Project: \$2,000
- Muncie Downtown Development Partnership: \$10,000
- Muncie Symphony Orchestra: \$5,000
- Planet Earth Singers: \$3,000

### Community Betterment

Muncie's only community swimming pool, reopened last summer after a two-year hiatus, continues to add attractions. A \$40,000 Foundation grant to the city's Parks and Recreation Department helped defray the cost of a spray pad, which will be available for use during normal pool hours and when the pool is closed. Other Community Betterment grant recipients were:

- Animal Rescue Fund: \$6,000
- Cardinal Greenway: \$25,350
- Muncie Action Plan: \$12,000
- Muncie Downtown Development Partnership: \$6,000
- Muncie-Delaware Clean and Beautiful: \$4,500
- Red-tail Conservancy: \$1,000
- TEAMwork for Quality Living: \$13,700

## Economic Development

The Muncie Innovation Connector turned a previously unoccupied office suite into a shared work space for entrepreneurs this year. A \$5,000 grant helped purchase furniture for the area dubbed by its users as the “landing zone.” Two other organizations earned support for their ongoing work to grow the local economy. They were:

- Delaware Advancement Corp.: \$100,000
- Energize-ECI: \$25,000

## Education

Efforts to improve high school and post-secondary completion rates received a boost when the Foundation awarded a \$20,000 grant to Project Leadership Delaware County. The program works to recruit students into the state’s Twenty-first Century Scholars program and offers mentoring opportunities and other services. Also earning Foundation grant support were:

- Back to School Teachers’ Store: \$6,000
- College Mentors for Kids, Inc.: \$5,000
- Daleville Community Library: \$5,000
- First Choice for Women, Inc.: \$10,000
- Hearts and Hands United: \$5,000
- Huffer Memorial Children’s Center: \$10,000
- Ivy Tech Foundation, Inc.: \$51,500
- LEAD-ECI, Inc.: \$4,200
- Motivate Our Minds, Inc.: \$20,000
- Muncie Community Schools: \$5,000

- Muncie Southside Band and Guard: \$3,000
- Wes-Del Community School Corporation: \$500
- Women in Business Unlimited, Inc.: \$3,000
- Yorktown-Mt. Pleasant Township Community Library: \$2,000

## Human Services

Inside Out Community Development Corporation used a \$20,000 Foundation grant to initiate a pilot training class to equip students with life skills and prepare them for the job market. The funds also will defray costs of the organization’s food rescue and repurpose program. Other Human Services grant recipients were:

- A Better Way Services, Inc.: \$30,000
- Alpha Center: \$17,800
- American Diabetes Association: \$2,500
- Big Brothers/Big Sisters: \$14,308
- Boys and Girls Club of Muncie: \$20,000
- Habitat for Humanity: \$30,000
- Hemophilia of Indiana, Inc.: \$2,500
- Hillcroft Services, Inc.: \$2,900
- Indiana State Police Alliance Foundation: \$1,000
- Indiana Youth Institute: \$3,000
- Psi Iota Xi Charities, Inc.: \$5,000
- Ronald McDonald House of Indiana: \$3,000
- Second Harvest Food Bank of East Central Indiana: \$15,000
- United Day Care Center: \$60,000
- United Way of Delaware County: \$30,000
- YWCA: \$20,000

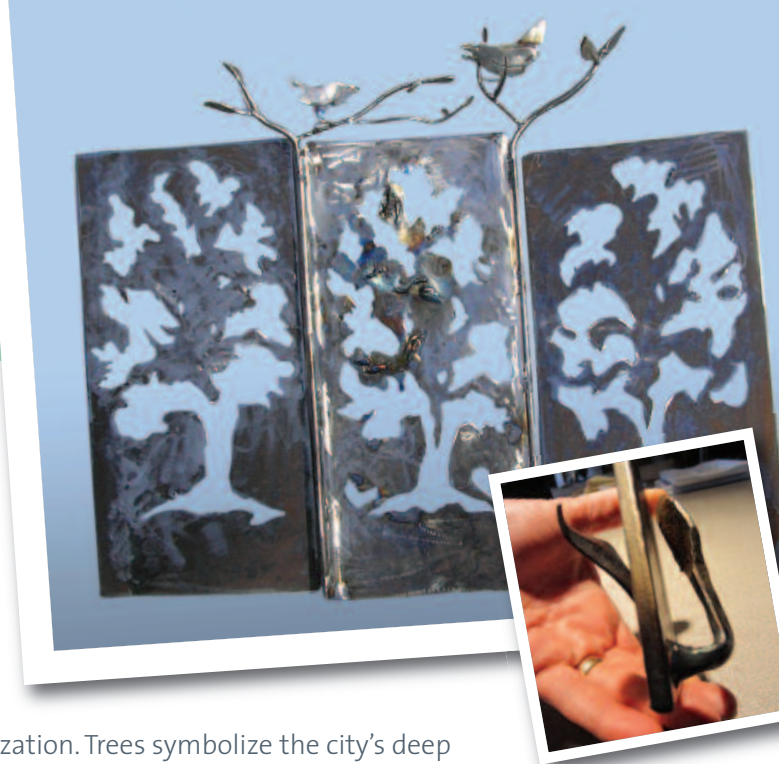
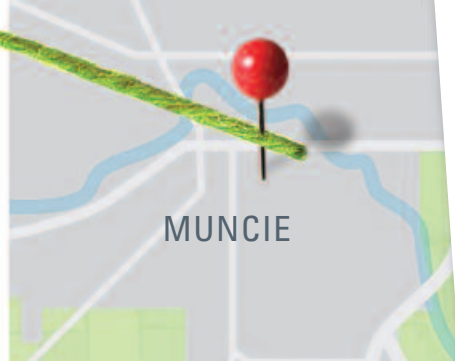
## How to apply for a Foundation grant

The theme of this year’s report—“We’ve got you covered”—affirms our founders’ intent to support a wide range of organizations and programs located throughout Delaware County. Our board awards most grants through a competitive process that occurs quarterly. Groups seeking Foundation funds are usually tax-exempt, 501(c)(3) organizations according to the Internal Revenue Code. To qualify for a grant, a program or project should fit into one of the Foundation’s five major areas of interest. These are:

- Arts and Culture
- Community Betterment
- Economic Development
- Education
- Human Services

Potential grantees can review our complete guidelines, check deadlines and download applications from the Foundation’s website at [www.cfmdin.org](http://www.cfmdin.org). Bear in mind that the Foundation strives to improve the quality of life in Delaware County. Our staff, our grants committee and our board members review all grant proposals and give priority to applications that meet one or more of these criteria:

- Yield substantial benefits to the community for the resources invested
- Promote cooperation among agencies without duplicating services
- Enhance or improve institutional or organizational self-sufficiency
- Provide seed money for innovative community programs
- Encourage matching gifts or leverage funding from other donors
- Have broad-based appeal and provide services currently unavailable



# PUBLIC ART TO SYMBOLIZE CHANGE, GROWTH, AND VITALITY

Responding to the Muncie Action Plan's call to strengthen the city's arts and cultural district, Gallery 308 has commissioned an imposing triptych—a three-panel sculpture by retired Ball State University professor Sally Myers. “This is our baby,” says gallery member Yvonne Williams about her colleagues' commitment to raise funds in support of the project. A Foundation grant of \$8,826 is helping birth the “baby” that is scheduled for delivery outside City Hall in the fall of 2013. Once installed, it will fully occupy the grassy area at the north edge of the plaza.

Myers, who now lives in Winchester, Va., designed the piece to suggest ongoing movement as Muncie continues to experience change, growth

and revitalization. Trees symbolize the city's deep roots; their numerous branches represent cultural diversity; and birds signify a community that is rising to new heights. Each panel is 8 feet tall by 4 feet wide and will be enhanced by special landscaping and lighting. Myers is creating a model of the finished project and will make it available for auction as local fund-raising efforts continue. Williams, who serves as Gallery 308's coordinator of public art initiatives, envisions the project as stimulating interest among businesses and organizations to get involved in expanding the community's excellent collection of outdoor art.

“We're hoping at the very least that our gesture will inspire other groups to do something similar,” says Williams. “We know that people who may never walk across the threshold of an art gallery will see this work and be delighted by it.”

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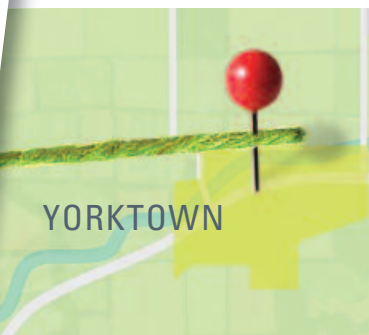


## TOWN ENDOWMENT CONCEPT SPREADS FROM YORKTOWN TO SELMA TO GASTON

The idea of starting a town endowment fund to serve Selma and Liberty/Perry townships first surfaced several years ago, but “really picked up steam in 2012,” says Mark Ervin, a member of the Foundation board who describes the initiative as a win-win situation for his adopted hometown. “Local folks will be the decision-makers about the projects they want the endowment to support, and the Foundation will oversee donations and manage the investments.”

Residents have embraced the opportunity to raise funds that will be matched, dollar for dollar, by the Foundation’s Rural Philanthropy Fund. They opted to create an Acorn fund (see Page 12 of this report) that has five years to mature into a permanent grant-making endowment. The hope is to achieve “oak status” early so potential donors will see how gifts, pooled for a common cause, can benefit an area. “We’re a very closely knit community,” says Molly Ervin, who is helping her husband spread the word about the opportunity. “People tend not to wander very far from here. They rally around each other.”

The local school system is a unifying force in the community and is building momentum for the town fund. Bryan Rausch, superintendent of Liberty-Perry School Corp., was an early advocate of the endowment and invited Foundation Development Officer Kelly Shrock to give a presentation to the school board. The possibility of making grants to support education-related







projects appealed to many residents in attendance.

“My guess is that the opportunity to help the schools will really sell the idea,” says Don Black, retired principal of Selma Middle School, who has shared his enthusiasm for the town endowment with his neighbors. “When I talk with people the question that usually comes up is: ‘Can some of the funds go to the schools?’”

### Growth in Gaston and Yorktown

The answer is “yes” and is illustrated by this year’s \$2,500 grant that the Town of Yorktown Endowment Fund made to support the summer band program at Yorktown High School. Since 2009 the Town of Yorktown Endowment Fund has supported annual projects that range from a young adult book program at the library to a disc golf course at the park. The town endowment fund, the first of its kind in Delaware County, began in 2000 with a bequest from the estate of local businessman Howard Gregory. “The Foundation is very flexible when it comes to

helping towns create endowments,” says Kelly Shrock. “There’s no single ‘right way’ to do it. We’re willing to work with residents to design a plan that meets their needs.”

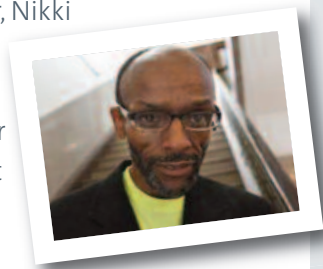
As an example, Gaston began a town endowment this year and is well on the way to making a first grant. Unlike the Selma effort that was launched with an Acorn fund or Yorktown that started with a bequest, the Gaston initiative began with a generous gift from a resident who chooses to remain anonymous. Following the model set in Yorktown and Selma, an advisory panel of townspeople will oversee the Gaston endowment. Members will solicit gifts to grow the fund, review grant requests and select beneficiaries.

“It all started with a phone call from an attorney who said that he had a client in Gaston who wanted to do something for their home community,” explains Roni Johnson, Foundation president. “He asked, ‘What are the options?’ The conversation progressed, and in 2013 the town endowment will make its first grant.”



# THOMPSON FAMILY RECALLS WORK ETHIC

When Robert Thompson's children discussed ways to memorialize their dad this year, they focused on his passions. "Education was really important to him," recalls his daughter, Nikki Frazier. "He went to Wilberforce University for a year but had to drop out for financial reasons." They decided a scholarship that took financial need into consideration was appropriate. Other criteria reflected Thompson's service to the community he loved: The scholarship recipient should live in Delaware County and be active in school, church and hometown organizations. "Dad had a real heart for Muncie," says Frazier. "As a kid he spent time at the Boys Club; as an adult he served on the Boys and Girls Club board." As a teen he graduated from Muncie Southside High School; as an adult he helped organize class reunions. "Dad had a great work ethic. He had arthritis and walked with a limp but was determined not to retire early. There were days when my brother used to tie his shoes so he could go to work." The first Robert L. Thompson scholarship will be awarded to a graduating senior from Muncie Central or Muncie Southside in 2013.



## Legacy Society marks eight years

Begun in 2005, the Legacy Society continues to attract new members as more donors demonstrate their commitment to their community by including the Foundation in their estate planning. Membership requires no minimum gift and offers several benefits, including a lifelong relationship with the Foundation. Donations take a variety of forms from bequests of life insurance to charitable gift annuities. Legacy Society members are:

Gary W. Addison	Howard and Erma McVicker
Anonymous*	Dr. Fred A. Meyer
Anonymous	Vivian L. Milheim
Anonymous	Dr. Albert O. Miller III*
Anonymous	Kenneth R. and Glenda D. Miller
Russ and Judy Anderson	William V. Miller and Annemarie Voss
David and Joan Bahlmann	Jon and Barbara Moll
Judith M. Barnes	E. Bruce and Pat Moore
Kathy A. and Gary W. Bartlett	Jack and Thelma Ann Peckinpaugh
Robert and Tommye Beavers	William and Betsy Peckinpaugh
Norman E. and Joyce M. Beck	John and Angeline Pruis
Waldo and Louisa Beebe	Jim and Mary Rosema
Mr. and Mrs. R. Donald Bell	Phyllis and Hamer Shafer
Jean R. Blake	Bill and Julie Skinner
Jack and Jane Buckles	Smith Family Fund
Mrs. Margaret Bumb	Jeanne and John Smith
Richard W. and Dorothy J. Burkhardt	Marilyn and Bob Smitson
Donald G. and Donna Sue Conner	Kelly and Donna Stanley
Betty R. Doudt	David and Sandra Stocker
Ron and Cheryl Fauquher	Charles V. and Claudia B. Sursa
Chris French	Mr. and Mrs. David Sursa
Connie R. Gregory	Robert A. Terhune
Linda S. Gregory	Scott M. Terhune
Suzanne Gresham	Phillip M. Tevis
Dr. Herbert H. Hamilton	Helen and Leon Towne
Charles and Charlotte Hetrick*	Terry and Cheryl Walker
Dr. and Mrs. Jeff Hiltz	Ted and Sarah Wanthal
Julianna Jarabak Johnson	Mr. and Mrs. B. McClellan Warrell
Ms. Roni Johnson	Marilyn and Earl R. Williams
Tim L. and Sharon H. Kuzma	Jim and Adele Wingate
Florence "Flo" Lapin	
John and Katherine Littler	
Dick and Liz Marshall	
Dick and Joan McKee	
Robert and Wanda McKibben	

*\*denotes new 2012 Legacy members*





# SPIRIT OF SOUTH MEETS ITS MATCH

Southside High School Band Director Jeremiah Bowman describes the school's new band tower in a single word: "Awesome." After countless chili supper fundraisers and a \$3,000 matching grant from the MutualBank Unrestricted Fund at The Community Foundation, Bowman and his faculty colleagues will watch the summer marching band program take shape from a permanent vantage point rather than from makeshift platforms. "We're good to go," says Bowman about plans to complete construction before band members begin their field practice schedule in June. "Right now we have all the funds—around \$9,000—that we need." He and school administrators credit the band boosters and the Foundation with

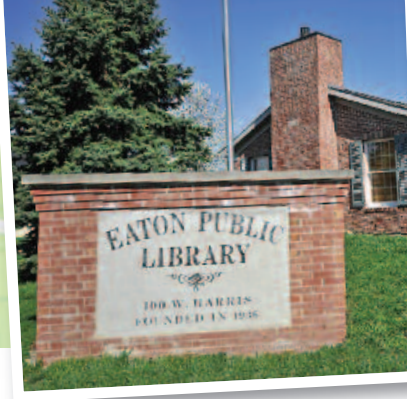
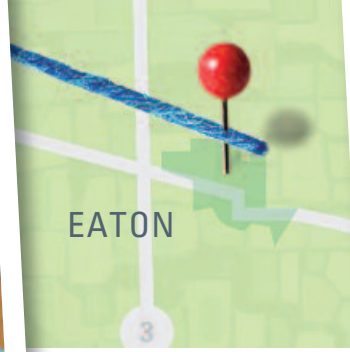
bringing the dream to reality.

"We're excited that the grant opportunity is allowing us to build a structure that will be so beneficial to one of our most outstanding programs," says Rebecca Thompson, principal.

The school, which graduated its 50th class this year, is well known in music circles. In the past dozen years the Spirit of South has won the Indiana State Fair competition six times and has come in second six times. As part of its preparation for the annual statewide event, the band hosts its own competition in July and travels to neighboring schools for several additional contests. "Most of the schools we visit have some sort of tower structure that is more significant than our scaffolding," admits Bowman. "Our facility has been below average in that regard," And now? "Once the tower is complete this spring we're going to be among the best."



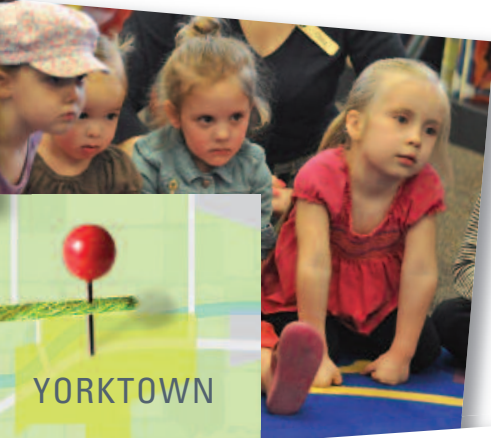
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## LIBRARY GRANTS PROVIDE 'A WHALE OF A LOT OF BOOKS' & MORE!

With help from The Community Foundation, Yorktown and Daleville librarians shopped for hundreds of books this year with two distinct groups of readers in mind. “The earlier you introduce preschoolers to literature the better,” explains Chris Mahon, children’s librarian at the Yorktown-Mt. Pleasant Township Public Library. A new program—“1,000 Books before Kindergarten”—was announced in September and soon had 116 pint-sized participants. A Foundation grant provided the incentive: Readers earn a colorful book bag and a take-home book for the first 100 books read and another book for every additional 100 titles read. “The response has been tremendous,” says Mahon. “We have one child who already has read 1,000 books, and several others are well on their way.”

The target audience at Daleville Community Library was older—fiction fans loyal to specific genres, authors and series. With an annual library budget of \$70,000, “There was no way we could keep up with the need,” says head librarian Vicki Bulta. She surveyed patrons for a “most-wanted list” and then applied for Foundation assistance to address the list. How many titles will a \$5,000 grant buy? “A whale of a lot of books,” concludes





ALBANY



Builta, who submitted six purchase orders to meet the demand. "Many series are now available in paperback and that helped stretch the dollars."

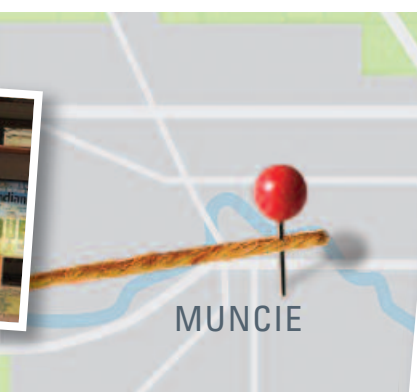
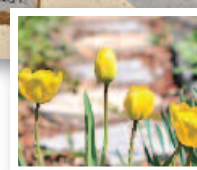
In its 27-year history, The Community Foundation has made grants totaling \$1,144,853 to the five libraries scattered throughout Delaware County. Permanent endowment funds and competitive grant opportunities have had a significant impact by building collections, keeping pace with technology and supporting innovative programs. As an example, the Muncie Public Library has received a total of \$671,800 in grants and annual distributions from its endowment fund. A recent project was to renovate MPL's Connection Corner technology center with two objectives in mind: to ensure people have access to and training in tools such as laptops, tablets and printing; and to introduce them to touch screen surfaces, professional audio/video equipment and a 3-D printing station. "Everyone is blown away when they come in," says Connection Corner manager Drew Shermeta.

At the Daleville facility, a permanent endowment fund provides a major chunk of the library's annual budget. "It's the lifeblood," says Builta. "It enables us to maintain the membership

fee at \$20 a year, which makes the library accessible and affordable for the people in the community."

Smaller libraries—those in Eaton and Albany—are discovering ways the Foundation can help them grow and meet the needs of their unique communities. In Eaton, new bookcases and updated landscaping are on this year's to-do list. Both projects will be supported by the library's annual distribution from the Herbert Hamilton Charitable Fund at The Community Foundation. "We're also putting aside some money for the future," reports Peggy Simmons, treasurer. "Eventually we're going to need a new roof and other major improvements." The library continues to be a hub of activity in the community. It served as the setting for a popular tutoring program until the all-volunteer effort relocated to a neighboring church. "They needed more room," explains Simmons.

Growth and change also are evident at the Albany Community Library where the designated endowment fund started in 2011 already has reached mature status. The library will benefit from its first fund distribution early in 2013.



## Donors decide level of involvement

Community Foundation donors have the opportunity to choose how involved they want to be in allocation decisions. Some prefer to let the Foundation's board determine the beneficiaries of their gifts. Others opt for varying degrees of input. The process is flexible, but donors have two assurances. First, donor investments will always be part of the Foundation's pool of funds; second, earnings on the investments will always be used to benefit the community. This year the Foundation's board created a policy that stipulates gifts awarded through a bequest will be recognized according to the following criteria: We will add donors' names to our Honorary Fund List for bequests of \$25,000 or more; we will create a named Unrestricted Fund for bequests of \$100,000.

### Unrestricted Funds

In 2012, the Foundation made grants totaling \$713,017.33 from its unrestricted funds. This represents an increase of almost \$112,000 over last year and more than \$133,000 over 2010. The flexibility of unrestricted funds enables the Foundation to respond to pressing demands, unanticipated needs or innovative opportunities that arise.

Unrestricted funds include:

- Stefan and Joan Anderson Fund
- Edmund F. and Virginia B. Ball Fund
- Bassett Family Fund
- Louisa and Waldo Beebe Named Fund
- Jane Harrell Buckles Fund
- Patrick and Marilyn Cleary Fund
- Gordon and Pam Cox Fund
- John and Janice Fisher Fund
- Beulah M. Frogge Fund\*
- Julian and Suzanne Gresham Fund
- Roni Johnson Fund
- John and Katherine Littler Fund
- MutualBank Charitable Foundation Fund
- Mary Kate Pingry Fund
- Martin and Helen Schwartz Fund
- Hamer and Phyllis Shafer Fund
- Charles and Claudia Sursa Fund
- Mary Jane Sursa Fund
- Mac and Lila Warrell Fund
- Joseph and Janet Wilson Fund
- Faye Wingate Fund

### Field of Interest Funds

Donors establish field of interest funds to support a cause or issue of particular importance without naming specific organizations as beneficiaries. The Foundation's board awards grants to nonprofit groups or programs within the

donor's field of interest. This year the Foundation awarded grants that totaled \$93,000 from the following funds:

- 1924 Community Trust Fund
- 5000th Charitable Fund, Inc. Fund
- Ball Corporation Community Betterment Fund
- Robert P. Bell Education Fund
- Community Wellness Programs Fund
- Day Star Center Fund
- Economic Development Fund
- The Endowment for the Arts Fund
- John and Janice Fisher Quality of Place Endowment Fund
- Historical Preservation Fund
- KAKATU - David & Joanna Meeks Fund
- Morris Youth Fund
- Jeanne and John Smith Fund
- Youth as Resources Fund

### Donor Advised Funds

These funds give donors the opportunity to take an active role in the decision-making process by recommending to the Foundation board which programs or agencies receive grants. The recommendations aren't binding, but the Foundation takes them under advisement in making grants. This year the Foundation made grants totaling \$267,745.32 from its donor advised funds.

## Acorn Society welcomes new funds

Four new Acorn funds—indicated below with asterisks—joined the Foundation's growing list this year, and the Kid Aid Fund achieved "oak" status to become a donor advised fund. To create an Acorn fund, an organization or individual contributes seed money of \$1,000 and has up to five years to build a charitable legacy of \$10,000. At that point the fund's creator decides the degree of involvement in selecting grant recipients. Acorn Society funds include:

- Adam Cline Scholarship Fund
- East Central Indiana Therapeutic Riding, Inc. Fund

- First Choice for Women Fund
- Indiana Public Radio Fund\*
- Kishel Art Scholarship Fund
- Liberty Perry Selma Town Endowment Fund\*
- Dr. Albert O. Miller Scholarship Fund\*
- Jon and Barbara Moll Fund
- Rebuilding Together Fund\*
- Second Harvest Food Bank of East Central Indiana, Inc. Fund
- Natalie LaShay Teague Fund

*\*denotes a new Acorn Fund in 2012*

# 'REBUILDING TOGETHER' TO DIVERSIFY FUNDING

Projects range from creating wheelchair ramps to shoring up sagging floors to rehabbing inefficient plumbing. The program that began as Volunteer Home Maintenance 20 years ago is now part of the Rebuilding Together national network. The name has changed but the mission remains constant: to provide critical repairs to homes of low-income Delaware County residents. "We're not in the Yellow Pages, but we have more requests than we can accommodate," says Michelle Kaitchuck, director of operations for the local chapter. Referrals come from health-care providers, government agencies and social service organizations. With an eye to the future, Rebuilding Together of Delaware County began an Acorn Fund at the Foundation this year. "We're advancing as an organization and we want to diversify the sources of our support," says Kaitchuck. "We believe the Acorn Fund will add to our stability."



These funds are especially helpful for donors who, for tax or estate-planning reasons, want to take a tax deduction one year and spread contributions over future years. Donor advised funds include:

- Stefan and Joan Anderson Fund
- J. Robert and Joanne Baur Fund
- Michael N. Baur Fund
- Waldo and Louisa Beebe Fund
- Buckles Family Fund
- Durham Veterinary Trust Fund
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- First Merchants Bank Charitable Fund
- Town of Gaston Endowment Fund\*
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- Tri Kappa Fund
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- Marjorie Zeigler Fund

## Donor Designated Funds

As the name implies, a donor establishes a designated fund to provide grant support to a specific nonprofit organization or project. If an organization ceases to exist or changes its purpose, the Foundation preserves the donor's intention by redirecting funds to an organization with a similar purpose. In 2012 the Foundation made \$267,158.06 in grants from these funds:

- Tiny Adams "Toys for Tots" Endowment Fund
- Albany Community Library Endowment Fund
- Animal Rescue Fund (ARF)
- Appeal to the Great Spirit Fund
- Isabell Urban Ball Library Music Center Fund
- Albert E. and Mary E. Baur Fund
- R. Donald and Susan A. Bell Fund
- Buley Center Endowment Fund
- Christian Ministries of Delaware County Fund
- Jane R. Church Community Music Fund
- Cornerstone Center for the Arts Fund
- Cornerstone Center for the Arts Program Fund
- Daleville Community Library Fund
- Dub and Nancy Fike Fund/Ball Memorial Hospital Foundation
- Dub and Nancy Fike Family Fund for Muncie Community Schools Children's Clothing Bank
- Dub and Nancy Fike Fund/United Way of Delaware County
- First Presbyterian Church Maintenance Fund
- First Presbyterian Church Youth Programs Fund\*
- Suzanne Gresham Center Fund
- Herbert H. Hamilton Charitable Fund I
- Herbert H. Hamilton Charitable Fund II
- Johnston Family Fund to Benefit the Back to School Teachers Store
- Masterworks Chorale Fund

- Middletown Arts Project Fund
- Minnetrista Cultural Foundation Fund
- Pat K. Moore Pre-Kindergarten Memorial Fund
- Pat and Bruce Moore Family Fund
- Motivate Our Minds/Fred Wenger Scholars Fund
- Motivate Our Minds Fund
- Jean W. and Mora Morris Fund for Youth
- Muncie Symphony Orchestra Fisher/Shaffer Honorary Fund
- Muncie Community School Outreach & Youth Symphonies Fund
- Passing of the Buffalo Fund
- Salvation Army Food Pantry Fund
- Anna Winick Schwartz Memorial Fund
- Special Olympics Indiana Delaware County Fund
- John R. and Mary K Stanley Fund
- Mary Jane and David Sursa Muncie Symphony Orchestra Fund
- Helen L. Towne Fund
- Tuhey Pool Endowment Fund
- Janet A. Wilson Memorial Fund
- James Wingate Sr. Memorial Fund
- Town of Yorktown Endowment Fund

### Agency Endowment Funds

Similar to designated funds, agency endowment funds support specific nonprofit organizations or projects. The difference is that the nonprofit organizations themselves establish the funds within The Community Foundation. The organizations secure and build their funds that the Foundation manages for them. This year grants totaling \$366,344.81 were awarded from these funds:

- Delaware County 4-H Clubs, Inc.
- A Better Way - Shelter for Domestic Violence
- Alpha Center Fund
- Bethel Church/Historic Bethel Cemetery Fund

- Beyond I CAN Fund
- Boys & Girls Club Horatio Alger Fund
- Camp Crosley YMCA Fund
- Cardinal Greenway Fund
- Community Enhancement Projects Maintenance Fund
- Eaton Public Library Fund
- Friends of Beech Grove Fund
- Habitat for Humanity Fund
- Heritage Hall Christian School Fund
- Hillcroft Services Fund
- Ruby Hughes Memorial Fund of Friends of the Youth Opportunity Center Fund
- Isanogel Campership Fund
- Isanogel Center Fund
- LifeStream Fund
- Meridian Health Services Fund
- Mock Fund for Special Education
- Muncie Children's Museum Fund
- Muncie Children's Museum Fund/Fike Fund
- Muncie Civic Theatre Fund
- Muncie Community Schools Fund
- Muncie Endurathon/Lenette Freeman Fund
- Muncie Mission Ministries, Inc. Fund
- Muncie Symphony Orchestra Endowment Fund
- Charles and Mary Newmier/St. Mary Catholic Church Fund
- Red-tail Conservancy Fund
- Red-tail/John Craddock Wetlands Fund
- Mary Frances Thomas Library Fund
- United Way-Financial Stability and Basic Needs
- United Way-Health and Independence
- United Way Stabilization Fund
- United Way-Successful Children and Youth
- United Way Legacy/Beebe Fund
- Westminster Village Foundation Fund
- White River Corridor Maintenance Fund
- Yorktown Community Schools Education Fund

- Youth Opportunity Center Fund
- YWCA Fund

### Honorary Funds

Honorary funds pay tribute to individuals in the community who were instrumental in the success of the Foundation. The funds include:

- William and Margaret Dutton Fund\*
- Doyle Baker Haeussler Fund
- Edwin Koch, Jr. Fund
- David and Joanna Meeks Fund
- Richard M. Ringoen Fund
- Wilbert and Florence Schade Fund
- Sherman M. Zeigler Fund

### Non-permanent Funds

Donors establish non-permanent funds to help support specific community projects. Over time these funds are expended as the projects are completed. In 2012, grants amounting to \$30,068.31 were supported by these funds:

- 20/20 Project Pass-Through Fund
- Delaware County B5-Early Childhood Education Initiative\*
- Canan Commons Pass-Through Fund
- Green Space on Walnut Fund
- Muncie Action Plan Fund
- Riverbend Park Fund
- Rural Philanthropy Pass-Through Fund
- Trail Blazer Fund
- Tuhey Pool Pass-Through Fund

\* denotes a new 2012 fund

*All gifts are subject to the powers of modification and removal as specified in the United States Treasury Regulation Section 1.170A-9(e)(1)(v)(B).*



## SCHOLARSHIP HONORS FALLEN WAR HERO

Owen Hugh Ramey, a graduate of Cowan High School, was only 19 when he was killed in action on April 21, 1944. A Navy fighter pilot and the youngest of the four Ramey sons to serve in the military, Owen was the lone brother who didn't return from World War II. He was posthumously honored for meritorious achievement while piloting a torpedo plane attached to the USS Yorktown. This year, as part of his brother Everett's estate, he is permanently memorialized with a scholarship in his name.

"My husband talked about the scholarship for several years," explains Jackie Ramey, widow of Everett. "The brothers were very patriotic and very close." They also shared a lifelong interest in education. Everett was enrolled at Ball State when Pearl Harbor interrupted his studies. He later earned undergraduate and graduate degrees from the University of Cincinnati. Owen, who was active in Cowan sports and edited the school yearbook,



*Owen Hugh Ramey*

enrolled at BSU after high school graduation. There, as a student, he began his pilot training at the Muncie airport. He later saw action in the Pacific, and his name appears on the Tablets of the Missing at the Manila American Cemetery in the Philippines.

Details for establishing the Owen H. Ramey Memorial Scholarship were left to Jackie and the couple's daughter, Laurel, a pilot with Alaska Airlines. Among the criteria for eligibility: The student must be a graduate of Cowan Junior/Senior High School with consideration given to academic achievement, community service and self-motivation. Completing college was a challenge for the Ramey brothers because of the war, says Jackie Ramey. "Everett always thought it would be nice to help college-bound students continue their education."



*Everett Ramey*



## How to create a legacy

Prospective donors to The Community Foundation have three important decisions to make about their charitable gifts: the size, the type and the timing. Certain charitable planning options may help increase donors' retirement incomes and reduce their tax obligations. The best way to determine size, type and timing is to discuss all opportunities with a professional financial, tax or estate planner. The Foundation's website ([www.cfmdin.org](http://www.cfmdin.org)) provides answers to many frequently asked questions. The range of giving opportunities includes:

### Cash

By check or credit card, these gifts are eligible for charitable deductions in the year the donor makes them.

### Appreciated securities

A donor avoids capital gains tax while securing an income tax deduction for the current fair-market value of the gift.

### Testamentary gift

This is a specific bequest in a donor's will or testamentary trust that is exempt from estate tax.

### Life insurance policy

By naming the Foundation as owner and beneficiary of an existing or new

policy, the donor receives an immediate tax deduction, which usually approximates the cash surrender value of the policy. All premium payments that the donor makes thereafter are deductible as a charitable contribution.

### Charitable remainder trust

The donor or someone the donor selects receives an income for life by transferring assets to the trust and taking an immediate tax deduction. When the trust expires, the remainder creates a permanent fund in the donor's name.

### Charitable gift annuity

A donor makes a substantial gift to charity and retains the right to a lifetime income. Upon maturity, the unused portion of the annuity supports a charitable cause that the donor has designated.

### Charitable lead trust

This option allows donors to make significant charitable gifts through their estates while providing an inheritance to loved ones.

### Private foundation transfer

A donor transfers assets to a new fund at the Foundation where staff handles all administrative duties.

## Bell Grants program marks 20 years of creative support

The Bell Grants program, now in its 20th year, helped Delaware County teachers provide innovative learning experiences to 2,398 students during 2012. As an example: Special education/life skills students at Muncie Southside High School joined their teacher, Sheri Watson, on a shopping trip to a nearby grocery store to learn to recognize, count and exchange money. Bell Grant funds enabled the students to purchase items necessary to prepare dog biscuits, which they made, bagged and delivered to a local pet pantry. Watson used a second grant to develop a unit on healthy food choices. Her students formed an assembly line and filled packages of trail mix to distribute to classrooms during Southside's assessment test days.

A total of \$6,883 in Bell Grants defrayed the costs of 24 classroom projects such as Watson's. This year a gift from the Jane E. Hughes Fund at the Foundation partially supported the Bell Grants program and memorialized the longtime Muncie educator. The Robert P. Bell Committee for Education supervises the Bell Grants program, named in honor of Ball State University's past president and former Foundation director. Among the academic projects initiated this year:

**Elementary school children** learned the benefits of collaboration when paired with high school industrial education students in the building of musical instruments. At another site, fifth and third graders partnered as "reading buddies" to explore literature and then create keepsake books.

**Middle school students** wore camouflage bandanas as they participated in a "writing boot camp" to improve their communication skills; used LEGOs to build their versions of the White House and Empire State Building; and studied problems related to contaminated groundwater and then developed a clean-up plan to address it.

**High school students** designed, built and landscaped an outdoor courtyard on school property; constructed poetry boxes for display at Minnetrista; and learned all aspects of the construction business by submitting a "bid," completing an employment application, building models of two truss bridges and then dismantling the project and recycling all materials for future use.

With support from a Bell Grant, students in Brad Hess's science class at Wes-Del partnered with construction class members to build and landscape a courtyard on school property.



### Youth agencies benefit from continued Morris Fund support

Sixteen years after the establishment of the Jean and Mora Morris Fund for Youth, the couple's original gift of \$2 million remains intact, and nine youth-serving agencies continue to receive annual support from the gift. This year's distribution totaled \$69,363, or \$7,707 per agency. Since the fund's beginning, the designated organizations have shared \$1,359,387, or \$144,465 per group. When setting up the permanent endowment, Mrs. Morris selected these agencies as beneficiaries:

- Big Brothers/Big Sisters
- Boy Scouts of America
- Girl Scouts of Central Indiana
- Isanogel Center
- Muncie Children's Museum
- Police Athletic League (PAL) Club
- YMCA
- Youth Opportunity Center
- YWCA

Because she understood that youth-serving agencies frequently encounter unexpected needs and opportunities, Mrs. Morris also established a field of interest fund and authorized the Foundation to make grants to help meet the needs and capitalize on the opportunities. In 2012, the Morris Youth Fund awarded three grants that totaled \$40,000. Recipients were Boys and Girls Club of Muncie (\$20,000), Huffer Memorial Children's Center (\$10,000) and First Choice for Women, Inc. (\$10,000).

### Scholarship awards reach four-year high

Sixty-four Delaware County students are continuing their education with the help of Foundation scholarship funds that totaled \$175,714 this year—the highest amount since 2008. Photographs of the recipients and explanations of their career aspirations are available on the Foundation's website ([www.cfmdin.org](http://www.cfmdin.org)). Donors who create scholarships have the opportunity to name their funds as well as determine the eligibility criteria. The growing list of scholarship funds includes:

- Sarah E. Adams Scholarship Fund
- Gary W. Addison Scholarship Fund
- Michael Brodhead Scholarship Fund
- EA and EE Burgess Scholarship Fund
- Creviston Scholarship Fund
- Delaware Community School Corporation Scholarship Fund
- Delta Eagles Wrestling Scholarship Fund
- Tom Devine Memorial Scholarship Fund\*
- East Central Opportunities Scholarship Fund\*
- Hurley C. and Fredine (Wynn) Goodall Scholarship Fund
- Zach Greenwalt Scholarship Fund
- Ollie Mae Hammond Memorial Scholarship Fund
- Jenny Haskell Memorial Scholarship Fund\*
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- Jon Hunter Memorial Scholarship Fund
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- Murray's Jewelers Scholarship Fund
- Jerry Parrish Scholarship Fund
- Owen H. Ramey Memorial Scholarship Fund\*
- Arthur and Josephine Robling Scholarship Fund
- Ross Family Autism Scholarship Fund
- Kathleen Rozelle-Camplin Scholarship Fund
- Muncie Southside High School Spirit Scholarship
- Charles W. and Jane (Klipsch) Thomas Scholarship Fund
- Robert L. Thompson Scholarship Fund\*
- George VanLaningham Scholarship Fund
- Burris Class of 1949 Angie Wilson Scholarship Fund
- Wilfred Wingate Scholarship Fund
- Yorktown Lions Club Scholarship Fund

\*New fund in 2012

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# MOLLS MAKE PHILANTHROPY A FAMILY ACTIVITY

When Jon and Barbara Moll settled in Muncie after Jon's tour of duty with the Navy's JAG corps, they quickly "connected with some great people." That was 42 years ago, and the Molls continue to show their appreciation for the community through volunteer service. "We've been familiar with the Foundation from the time it formed," explains Jon, a member of the Grant Policy Committee and current member of the Foundation's board. The couple started an Acorn Fund in 2010 and now anticipate it reaching maturity—"oak status"—next year. They haven't made a final decision on the fund's beneficiary but want to involve family members in the grant-making activity. "Our two children grew up in Muncie and even though they live elsewhere, they have great fondness for Delaware County," says Jon. "A family fund will give them the opportunity to continue to have an impact on the local community."



*Jon, Barbara and "Fritz" Moll*

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## 2012 Memorials

Many donors honored the memory of friends and relatives with a contribution to the Foundation. Those special individuals and couples so remembered include:

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 Mary Anna Beasley  
 Lawrence D. Benken  
 Bernard the dog  
 Gloria Ann Berry  
 John Bosco  
 James "Pop" Bowlin  
 Alexander and Rosemary Bracken  
 Gladys Brewer  
 Alyx Brinkman  
 Constance Burt

Gilbert Bushey  
 James P. Carey, Linda Carey, and  
 Corrin Carey  
 John B. Carney, Jr.  
 Elizabeth Cranor Castor  
 George Caupp  
 Adam Cline  
 Bill Coffey  
 Rosabell Cole  
 Norma M. Collings  
 Joe Collins  
 Clyde Colvin  
 John Conn  
 Kenneth and Mary Coulson  
 Andy Crimmins  
 Dorothy A. Danner  
 Donald DeHart  
 Jack H. Demaree  
 Clell and Jean Douglass  
 William C. Dutton  
 Martha (Mary) Edwards  
 Norris C. Floyd  
 Barbara Gill  
 Melvyn H. Girton  
 Henry Graham  
 Zach Greenwalt  
 Howard Gregory  
 Bernadette Grill  
 Julia Anne Halteman  
 Robert A. Halteman  
 Nancy Hamilton  
 Gloria A. Haney  
 Jeanne Hanley  
 William C. Hannah  
 Merritt and Kathleen Harrold  
 Mary Harrold  
 Jenny Haskell  
 Graydon F. Heuman  
 Greg Cordell Hill  
 Carrol Hiron  
 Doug Hobbs  
 William F. Hofmann  
 Dick Holdren  
 Inez S. Horn  
 Jane Hughes  
 R. H. Hunt  
 Jon Hunter  
 James L. Hunter  
 Alice Jaco  
 Jon Jacobson  
 Rudy Jarabak  
 Shirley Jones  
 John R. Kelley  
 Andy Kincaid  
 Charlie F. King  
 Emma Knot  
 Sue Ko  
 Bill Kruse  
 Bill Larimore  
 James "Brew" Leffler  
 Robert Linson  
 Cynthia Linson Nothnagel  
 John B. Lotz  
 Marjorie Mace  
 Bill Mauck

Charles McCloud  
 Fletcher W. McDowell  
 Judy McFarland  
 Leo Mench  
 Terri L. Meredith  
 Joyce Merrell  
 Max Metzler  
 June O. Miller  
 Marian Moorehead  
 Erin Kathleen Morrison  
 Agnes Murphy  
 Joan I. Murray  
 Stewart Neff  
 Lloyd P. Nelson  
 June M. Nolan  
 Tom Odell  
 Jerry O'Korn  
 Harold E. Oliver  
 Wilson H. (Will) Parker  
 Pat Pevler  
 Jill Pickart  
 Flan Pilkington  
 Shirley Ann Pippenger  
 Savannah Posey  
 Gilbert Rager  
 Jan E. Ray  
 Roy B. Rees  
 Jerry W. Reynolds  
 Lavina Riley  
 Harlan H. Roepke  
 Mary Schaffner  
 Walter Schuster  
 Phyllis C. Shafer  
 Marilyn (KK) Sharp  
 Ondoise Brooks Shearer  
 Paul F. Shultz  
 Ralph and Mary Alice Spahr  
 Ralph Steele  
 Marilyn Rose Stellwag  
 David Sursa  
 Robert Thompson  
 Helen Tiley  
 Patricia Tovatt  
 Jack E. Turner  
 Timothy Tyler Wantz  
 Robert John Warmner  
 Octavia Warren  
 John Wean  
 Evelyn Wearly  
 Paul E. Wearly  
 Joe Wehlage  
 Jane Myers White  
 Ben Grady Williams  
 Angie Wilson  
 Jim Wimmer  
 Sarah Winebarger  
 Terry Woods  
 Alice Wray  
 Jayne Toni Yarger  
 Sherman Zeigler

## 2012 Honorariums

Donors also used their gifts to honor friends, relatives and groups of individuals. Those special people so honored include:

John D. Abbott, Jr.  
 Shawn Adams  
 Monique R. Armstrong  
 Lindsey Arthur  
 Philip Ball  
 Anna C. Barnhart  
 Dale E. Basham  
 Derek and Lauren Berger  
 Ron D. Bonham  
 Joe Book  
 Lou Ellen Botkin  
 George Branam  
 Kenneth Briner  
 Jack and Jane Buckles  
 James Burgess  
 Earl Carpenter  
 Thomas Clark and Mary Foster  
 Tom Coder  
 The Community Foundation Staff  
 Melissa Daniels  
 Wil Davis  
 Pam Dehart  
 Ben and B.J. Delk  
 Gary Demaree  
 Jack Demaree  
 Cornelius and Mary Dollison  
 East Central Indiana Chamber  
 Orchestra & Masterworks Chorale  
 Linda Farris  
 Tom Farris  
 Ronald Fauquher  
 Donald and Nadja Ford  
 Bill and Vicki Gaddis  
 Michael Gallither  
 Patricia L. Garofolo  
 Roger Gilcrest  
 Erma L. Green  
 Linda S. Gregory  
 Julian and Suzanne Gresham  
 Beverly Groves  
 Chester Groves  
 Laura Groves  
 Marna Groves  
 Richard and JoAnne Groves  
 The Haltom Family  
 Julie Harris  
 Melissa Honeycutt  
 Mary House  
 Dennis Ice  
 Jack Isenbarger  
 Wanda H. Quinn-Isenbarger  
 William D. Jamieson  
 Roni Johnson  
 Jackie Johnston  
 Suzanne Kadinger  
 Eric and Sandra Kelly  
 Rick Kelly  
 Annette and Leslie Klingenberg  
 June Kramer  
 Mary Beth Lambert  
 Beth Lang  
 Ray and Shirley Lanum  
 Mary Bess Lunsford  
 Harry O. Metzger  
 Malcolm and Ann Metzler  
 Hank Millius  
 Carrie Jo Miller  
 June Miller  
 Norman and Beth Miller  
 Jon Moll  
 Ray Montagno  
 Jack and Gretchen Moore  
 James Murray  
 Ronald and Susan Naylor  
 Mary Ann Olinger  
 Katherine Onieal  
 Don Park  
 William and Kate Pingry's 61st  
 Anniversary  
 Bernice Reese  
 Fred E. Reese  
 S. Diane Robinson  
 Lois Rockhill  
 Tom Schnuck  
 The Staff of Second Harvest Food  
 Bank  
 Charlotte J. Shepperd  
 Ed Shipley  
 Kelly K. Shrock  
 Gary Demaree  
 Edward and Beth Ann Siler  
 John and Jeanne Smith  
 Kevin and Jennifer Smith  
 Ron Spangler  
 Tricia Stanley  
 Justice Frank Sullivan, Jr.  
 Charles and Claudia Sursa  
 Mary Jane Sursa  
 James A. Taylor  
 Sue Taylor  
 Carol Sue Templin  
 Michael and Louise Volpp  
 Terry and Cheryl Walker  
 Donald and Sue Whitaker  
 Eunice Whitlock  
 Earl Williams  
 Beverly Wilson  
 Jamel Wolfe  
 Marjorie Zeigler

*The Community Foundation truly appreciates every gift received from our generous donors. If we have neglected to mention your 2012 contribution, please accept our sincere apologies for the oversight. Thank you again for your support.*

## Financial Information

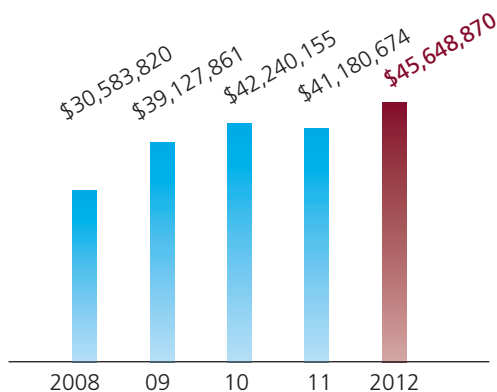
The audited financial statements are available on our website at [www.cfmdin.org](http://www.cfmdin.org).

### Statement of Financial Position

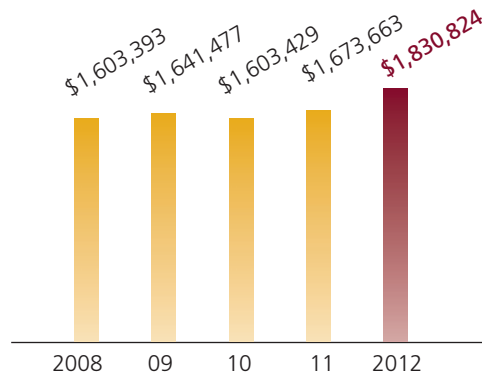
December 31, 2012 and 2011

	2012	2011
<b>Assets</b>		
Cash .....	\$ 53,427	\$ 36,635
Investments .....	44,602,669	40,262,023
Accrued interest receivable .....		13,295
Prepaid expenses .....	1,327	1,327
Pledges receivable .....	498,549	581,154
Property and equipment, net .....	12,016	14,837
Cash surrender value of life insurance .....	480,882	271,403
	<u>\$ 45,648,870</u>	<u>\$ 41,180,674</u>
<b>Liabilities and net assets</b>		
Wages and withholdings payable .....	\$ 180	\$ 1,049
Grants payable .....	188,981	168,723
Annuity obligations payable .....	57,171	77,559
Funds held for the benefit of others .....	4,608,362	4,314,739
Investments managed for others .....	579,798	456,903
	<u>\$ 5,434,492</u>	<u>\$ 5,018,973</u>
<b>Net assets:</b>		
Unrestricted .....	\$ 386,863	\$ 318,839
Unrestricted — board designated .....	16,693,201	15,353,821
	<u>\$ 17,080,064</u>	<u>\$ 15,672,660</u>
Temporarily restricted .....	3,804,495	2,307,661
Permanently restricted .....	19,329,819	18,181,380
	<u>\$ 40,214,378</u>	<u>\$ 36,161,701</u>
	<u>\$ 45,648,870</u>	<u>\$ 41,180,674</u>

### History of Assets



### History of Grants\*



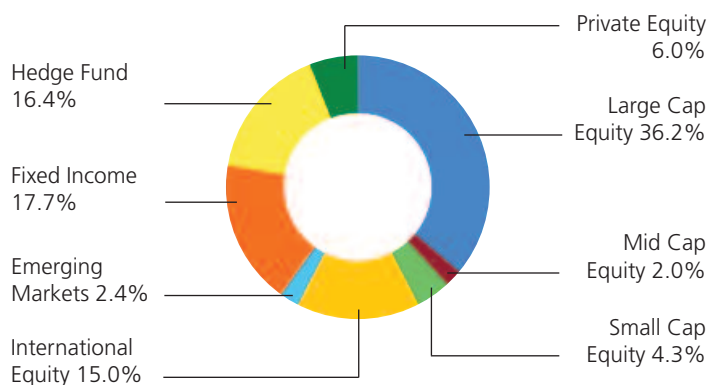
\* represents the total grant distribution from all funds of the Foundation

## Statement of Activities

For the year ended December 31, 2012, with summarized information for the year ended December 31, 2011.

	<i>Unrestricted</i>	<i>Temporarily Restricted</i>	<i>Permanently Restricted</i>	<b><i>Total 2012</i></b>	<b><i>Total 2011</i></b>
<b>Revenue, gains, and other support</b>					
Contributions . . . . .	\$ 171,652	\$ 234,948	\$ 1,148,439	\$ 1,555,039	\$ 1,472,239
Investment income . . . . .	432,593	558,348		990,941	882,836
Net gain on sales of investments . . . . .	147,485	183,335		330,820	268,925
Net unrealized gain (loss) on investments . . . . .	1,513,802	1,863,994		3,377,796	(1,443,667)
Other income . . . . .	11,349	13,908		25,257	27,694
Administrative fee revenue . . . . .	49,506			49,506	51,521
Total revenue, gains, and other support . . . . .	<u>\$ 2,326,387</u>	<u>\$ 2,854,533</u>	<u>\$ 1,148,439</u>	<u>\$ 6,329,359</u>	<u>\$ 1,259,548</u>
Net assets released from restrictions . . . . .	1,357,699	(1,357,699)			
	<u>\$ 3,684,086</u>	<u>\$ 1,496,834</u>	<u>\$ 1,148,439</u>	<u>\$ 6,329,359</u>	<u>\$ 1,259,548</u>
<b>Expenses</b>					
Program services . . . . .	\$ 1,521,093			\$ 1,521,093	\$ 1,297,534
Management and general expenses . . . . .	676,215			676,215	537,493
Investment expenses . . . . .	79,374			79,374	78,462
Total expenses . . . . .	<u>\$ 2,276,682</u>			<u>\$ 2,276,682</u>	<u>\$ 1,913,489</u>
<b>Change in net assets</b> . . . . .	<u>\$ 1,407,404</u>	<u>\$ 1,496,834</u>	<u>\$ 1,148,439</u>	<u>\$ 4,052,677</u>	<u>\$ (653,941)</u>
<b>Net assets at beginning of year</b> . . . . .	15,672,660	2,307,661	18,181,380	36,161,701	36,815,642
<b>Net assets at end of year</b> . . . . .	<u>\$ 17,080,064</u>	<u>\$ 3,804,495</u>	<u>\$ 19,329,819</u>	<u>\$ 40,214,378</u>	<u>\$ 36,161,701</u>

## Schedule of Asset and Style Allocation



*The Community Foundation of Muncie & Delaware County, Inc., uses Fund Evaluation Group, LLC (FEG) as its investment consultant. FEG provides a complete range of traditional institutional consulting services including investment policy development, portfolio design, asset allocation, manager search and selection, investment manager monitoring, plan monitoring and education for board members and staff.*



## Board of Directors



**Steven M. Smith**  
*Officer: Chair*  
*At-Large Representative*  
CEO,  
Mid-West Metal Products Co., Inc.



**Mark A. Ervin**  
*Officer: Vice Chair*  
*At-Large Representative*  
Partner/Attorney,  
Beasley & Gilkison, LLP



**Jon H. Moll**  
*Officer: Secretary*  
*Professional Services Representative*  
Attorney/Partner,  
DeFur Voran, LLP



**Catharine P. Stewart**  
*Officer: Treasurer*  
*Financial Services Representative*  
CPA,  
Retired



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*Education Representative*  
Retired Teacher and  
Community Volunteer



**Jud Fisher**  
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*Representative*  
President & COO,  
Ball Brothers Foundation



**Jeffrey R. Lang**  
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Vice President of Operations  
and Treasurer,  
Ball State University Foundation



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*Business Representative*  
CEO,  
Coldwell Banker Lunsford



**Marianne Vorhees**  
*Health & Human Services*  
*Representative*  
Judge,  
Delaware Circuit Court 1

## Committees and Advisors

### Governance Committee

Steven M. Smith, *Chair*  
Mark A. Ervin  
Jon H. Moll  
Catharine P. Stewart

### Investment Committee

*The Investment Committee monitors the allocation of assets and investment managers' performance.*

Thomas J. Kinghorn, *Chair*  
Ronald K. Fauquher  
Joe Grewe  
Mark K. Hardwick  
Jeffrey R. Lang  
Charles V. Sursa

### Finance Committee

*The Finance Committee recommends policies to the Board of Directors regarding the financial operations of the Foundation. It shall also serve as the Audit Committee, securing the Engagement Letter, reviewing the annual audit prepared by an independent auditor in accordance with U.S. Generally Accepted Accounting Principles, and report the findings to the Board of Directors.*

Catharine P. Stewart, *Chair*  
Jack L. Demaree  
Mark A. Ervin  
David W. Heeter  
Michael B. Galliher  
John D. Littler  
Chris Miller  
Charles V. Sursa

### Grant Committee

*The Grant Committee serves as a review board for initial evaluation of grant requests prior to making recommendations to the Board of Directors.*

Michael O. Lunsford, *Chair*  
Mary L. Dollison  
Jud Fisher  
Suzanne Gresham  
Jon H. Moll  
June P. Payne  
Patricia Schaefer  
Marianne Vorhees  
Leland Wilhoite  
Pat Zeabart

### Scholarship Committee

*The Scholarship Committee reviews scholarship applications and recommends recipients to the Board of Directors for the many scholarships administered by the Foundation.*

Barbara A. Jones  
Keith Doudt  
Ivy Farguheson  
Fred Meyer  
Cherlynn Renner  
Sara Shade

### Lilly Scholarship Committee

*The Lilly Endowment Community Scholarship Committee reviews candidates and develops nominations for the Lilly Endowment Community Scholarship.*

Barbara A. Jones, *Chair*  
Kip A. Corn  
Keith Doudt  
Martha "Muggs" Gooden  
Willie J. Jackson, Sr.  
Carl E. Kizer, Jr.  
John D. Littler  
Amy C. Thomas

### Bell Grant Committee

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*Daleville Community Schools*  
Elana Camp  
*Cowan Community Schools*  
Betty Johnson  
*Delaware Community Schools*  
Pat Kennedy  
*Muncie Community Schools*  
Joan McKinley  
*St. Lawrence School*  
Pamela Meier-Fisher  
*Wes-Del Community Schools*  
Dawn Miller  
*Burris Laboratory School*  
Kiki Pavlechko  
*Yorktown Community Schools*  
Jennifer Walton  
*Liberty-Perry Community Schools*

### Advisors

Kip A. Corn  
Jack L. Demaree  
Keith Doudt  
Ivy Farguheson  
Ronald K. Fauquher  
Michael B. Galliher  
Martha "Muggs" Gooden  
Joe Grewe  
Suzanne Gresham  
Mark K. Hardwick  
David W. Heeter  
Willie J. Jackson, Sr.  
Barbara A. Jones  
Thomas J. Kinghorn  
Carl E. Kizer, Jr.  
John D. Littler  
Fred Meyer  
Chris Miller  
June P. Payne  
Cherlynn Renner  
Patricia Schaefer  
Sara Shade  
Charles V. Sursa  
Amy C. Thomas  
Leland Wilhoite  
Pat Zeabart

### President Emeritus

Stefan S. Anderson  
Jack E. Buckles  
Wilbur R. Davis  
Ronald K. Fauquher  
Suzanne Gresham  
John D. Littler  
Charles V. Sursa

### In Memoriam

Edmund F. Ball  
Oliver C. Bumb  
David Sursa



Ivy Tech's effort to create an A-plus learning environment in Muncie received a boost from a Foundation grant this year. Trivia fact: 97 percent of Ivy Tech students stay in Indiana and help grow the state's economy. Shown "on location" at Chesterfield's Restaurant—run by Ivy Tech students—are Foundation staff members, from left, Eunice Whitlock, Roni Johnson, Kelly Shrock, Cheryl Decker and Suzanne Kadinger.

Steve Murphy, *Legal Counsel*

W. Alan Simmons, CPA, *Financial Counsel*



**THE COMMUNITY FOUNDATION**  
*of Muncie & Delaware County, Inc.*

Where neighbors create legacies

P.O. Box 807 • Muncie, Indiana 47308  
(765) 747-7181 • [www.cfmdin.org](http://www.cfmdin.org) • [commfound@cfmdin.org](mailto:commfound@cfmdin.org)

The Foundation is a member  
of the Council on Foundations and  
the Indiana Grantmakers Alliance.

*Confirmed in compliance with National Standards for U.S. Community Foundations.*

